

## Health programmes - Ongoing evaluation 2024-2026

### Note on quality of care in Malawi

Version 21 September 2026

*Written in July 2026 by Julie Pontarollo, Country Director, with the support of Christopher Masina, Programme Manager in the Central Region, and Clara Bertrand, Programme Manager in the Southern Region*

### Evaluative question 1: How can quality in the supported health facilities (HC and VC) be improved by Inter Aide?

During the head office mission in May 2026, a brainstorming session was done in both regions to list all initiatives taken to improve quality of care (QoC) since 2014, and methods used to assess it. The following notes detail the information gathered, as well as references to the forms used over the years and presented in [Annex](#).

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### Acronyms

|       |                                            |      |                                      |
|-------|--------------------------------------------|------|--------------------------------------|
| CBMNC | Community Based Maternal and Neonatal Care | ICCM | Integrated Community Case Management |
| DHMT  | District health Management Team            | MA   | Medical Assistant                    |
| DHO   | District health office                     | MoH  | Ministry of Health                   |
| FP    | Family Planning                            | M&E  | Monitoring and Evaluation            |
| HA    | Health Area                                | NMT  | Nurse Midwife Technician             |
| HC    | Health Centre                              | OPD  | OutPatient Department                |
| HP    | Health Post                                | QIT  | Quality Improvement Team             |
| HR    | Human Resources                            | QoC  | Quality of Care                      |
| HSA   | Health Surveillance Assistant              | SHSA | Senior Health Surveillance Assistant |
| HSS   | Healthy System Support                     | VC   | Village Clinic                       |
| IA    | Inter Aide                                 | VCC  | Village Clinic Committee             |

## History of quality of care improvement in Malawi

### A logical evolution of the programme

Prior to 2014, Inter Aide actions in health (Chadza in Lilongwe, Mkwayi in Phalombe) were developed at village level and more focused on family practices. In 2014, it was decided to intervene at HC catchment area level, in order to initiate health system support (HSS) activities at a scale that made sense with the organisation of the local health system (including the villages clinics and outreach clinics services inside the catchment area). Initially, these HSS activities mainly involved material support (constructions, rehabilitations, donations, support in drug delivery and logistics) and helping staffing levels by paying interim personnel until permanent staff were sent by the DHO/HA. These activities were managed directly by the PMs.

In 2018, a study of the QoC in 5 catchment areas in the two districts of Lilongwe and Phalombe (Katchale, Maluwa, Dickson, Nambazo, Kalinde) was conducted based on observation of services provided for extended periods of times. The study was done by Francesca Bisio, outgoing PM at the time, and medical doctor from Italy. Several key observations were made, that completed the existing knowledge of the IA team: lack of teamwork at HC level, limited opening days and hours, lack of commitment and work ethics from health personnel, persistent issues of material, absence of support and presence from the DHO/HA. This work led to several recommendations as to how the programmes could support the QoC, in addition to improving material conditions (as was already provided since 2014).

From that point onwards, several strategic evolutions took place. A specific Inter Aide staff, qualified as a health professional, was recruited in each district to be in charge of HSS activities. We first proposed that DHO staff could be allocated to this position on a part-time basis, which would have given more legitimacy to the activities proposed. This worked for around a year in Phalombe, but was never possible again nor in Mitundu, due to lack of availability of DHOs' staff. HSS staff are therefore employed by Inter Aide. We later decided to recruit more than one person per district, creating the HSS Coordinator and HSS Officer levels among the team.

HSS activities were then extended to include material support but also improvement of health personnel practices and facility management, through onsite coaching, supervision and training. The creation of the HSS positions gave the capacity to Inter Aide to spend more time in the facilities to observe services and support areas of improvement (patient flow and organisation, hygiene, respect of technical care protocols, respect of opening hours, etc.). This process was also intended to strengthen the involvement of the DHO/HA in the supervision and management of the facilities, by allowing more communication between IA and them, and the organisation of joint activities. The strategic evolution also opened the door to ad hoc training sessions that could be organised by the HSS staff thanks to the increased collaboration with the DHO/HA (for instance ICCM training for VC providers, CMBNC trainings, FP training for VC providers, etc.). Overall, these evolutions led to a significant increase in resources allocated to HSS (HR, time, budget, etc.).

### Adapting our M&E system

From 2019, the programme thus entered more specifically in the improvement of QoC. This required being able to monitor progress specifically on these new aspects targeted. Until then, our M&E system regarding HSS focused heavily on quantitative data: number of delivery at the HC, number of consultations for sick children at HC and VC level, etc. Some feedback could also be gathered from users thanks to the community team. We decided to introduce new tools that would allow the evaluation of care from a qualitative point of view. The general idea was to use evaluation grids, filled

by the Inter Aide HSS staff and/or by the supervisors of the facility (DHO or HA, SHSA for VCs), based on on-site observation of the facilities and/or the services provided.

We will now describe the HSS activities and the tools used from 2019 in each area.

## Development of quality of care improvement in Mitundu from 2019

### The bonus system (2019-2021)

At the time, the Mitundu programme was facing serious challenges in HSA involvement in community activities. Their presence on the field was insufficient and the complaints for increased allowances (or per diem) were constant, leading to several blockages of activities in the field. It was therefore decided that our new approach on improvement of quality of care would be combined with monetary bonuses linked with performance of staff. This was the introduction of the **bonus system** (see tools in [Annex 1](#)).

The bonus were based on monthly assessments conducted by the HA of Mitundu, accompanied by Inter Aide. During the first phase (2019-2020), a specific grid was filled for each person evaluated depending on their position, that would allow the calculation of an individual bonus. In addition, a general grid about the collective running of the facility was filled, determining a collective bonus for the HC staff ([Annex 1b](#)). The staff included in the individual bonus system were MAs, maternity staff (NMTs and community midwives), HSAs (with a distinction between HSAs running a VC and others). In addition, security guards and ground labourers were eligible for the collective bonus. A percentage of performance was calculated based on the grid, and applied to the maximum bonus possible to calculate the amount of bonus received. The monthly amount received therefore ranged between 0 and 20,000 MWK (22 euros at the time, see [Annex 1a](#) and [1c](#)). It was provided during a quarterly meeting held at each HC during which assessment and calculations were publicly shared, in the presence of the HA and IA. At the same time, client satisfaction surveys were introduced ([Annex 1d](#)), as well as audits for VC cases ([Annex 1e](#)), to complement our vision of the care provided.

After over a year of implementation and an internal evaluation, a second phase was initiated (2020-2021), with some slight modifications. The collective bonus was discontinued, as it was considered to have a limited effect on staff motivation. It was replaced by a bonus for the HA for their participation in the system. In addition, new individual bonuses were introduced (for SHSAs, for Pharmacy Assistants, for ground labourers, for hospital attendants, for security guards). After a year of this second phase, the bonus system was discontinued.

Overall, this system supported several improvements. It allowed the program to better define a functioning facility and to collect objective indicators of quality of care. The monetary incentive led to an improved motivation from personnel at HC level, which, combined with the increased presence of supervision staff in the field (IA and HA), led to an objective improvement in QoC. An increased attendance of patients in the facilities was measured, opening days increased (especially at VC level) and absenteeism reduced (with staff rosters available and followed). The amount of bonus provided gradually increased as grid evaluations reflected the improvement of the QoC.

However, several drawbacks or limits of this system were noted. First, HSAs that did not run a VC (and were only evaluated on community activities) were against the system, as their rating was often very poor and publicly displayed. The HSAs are one of the main reasons that the bonus system was stopped. Another difficulty was the cost of the system and its lack of sustainability. Even though a formal cost analysis is not available, we can consider that the bonus system was costing around 10,000 euros per year. The end of this system was also linked with the start of the exit strategy in Mitundu and the deployment in Mchinji.

### Technical review meetings, on-site coaching and involvement of HA/DHO (2022 to 2026)

Three main aspects of the bonus system were maintained in the next phase (2022-2026). The first one was a small monetary incentive of the health personnel, which is deemed indispensable to get their attention and support. However, this time, it was decided to provide it unconditionally, to target only technical staff, and to use the opportunity of an allowance to organise technical meetings at a central level (HA in Mitundu). The meetings were initially organised quarterly and divided in 3: one for MAs, one for maternity staff, and one for HSAs. A fourth one was later introduced with data clerks. These meetings were officially hosted by the DHMT, and their organisation and facilitation was gradually transferred to the HA. They allowed for data to be analysed regularly, difficulties to be discussed and solutions found, as well as continuous training as per the HA's proposal.

The second aspect of the bonus that was maintained is the strong presence of the IA staff in the facilities, conducting assessments and onsite coaching. These visits allowed for immediate improvement of quality of care, and the data provided nourished the discussions during the technical meetings. The grids used were revised on this occasion. They were simplified and designed to assess the quality of care provided by each service of the facility, rather than individual performance of staff. They were divided in 4 (see [Annex 2](#)):

- Area 1: Maternity assessment
- Area 2: OPD
- Area 3: Village clinics operations
- Area 4: Outreach Clinics

Client satisfaction surveys and VC audit forms were maintained in their 2019 version.

At the end of 2023, the main grids were slightly revised and simplified (see [Annex 3](#)):

- Area 1: Maternity assessment
- Area 2: OPD
- Area 3: HC infrastructure
- Area 4: Village clinics operations
- Area 5: Village clinic infrastructure

The third aspect that was maintained in this new phase from the bonus system was the involvement of the HA. They were invited to the supervision and onsite coaching. At the end of 2023, a new approach to increase HA presence in the HC was developed, called QIT for Quality Improvement Team. It involved training a pool of evaluators from the Mitundu HA and hospital staff that would rotate to come do monthly supervision visits to each HC. This approach had already been introduced by another actor in the health system and was therefore easier for the HA staff to adopt (rather than a new IA approach).

### Start of HSS in Mchinji district (2023 to 2026)

In Mchinji, the approach that was initiated from the start (end of 2023) was the QIT (monthly) and DHMT supervisions visits (4 and now 3 times a year), using the updated grid from Mitundu (see [Annex 3](#)). Other HSS activities were maintained (material support, interim staff allocation, etc.).

## Development of quality of care improvement in Phalombe from 2019

### Development of on-site coaching and supervision without monetary incentives (2019-2021)

The recruitment of the first HSS staff in Phalombe marked the start of the involvement in QoC, in addition to material support aspects (already started since 2015). It was decided that this work would not be done under the bonus approach, that Mitundu was developing at the time. Indeed, motivation from health personnel was considered better in this district (at community, HC and DHO level), and the hope was that technical support would be enough to obtain participation from these partners. While this remains overall true, it has been observed since then that the request for allowances have continued to grow in Phalombe, and represent today a major part of the HSS budgets (just like in the Central Region).

The arrival of the HSS staff allowed for the development of new HSS activities, as in Mitundu: onsite coaching and supervision of HC and VC services, development of ad hoc trainings based on needs and opportunities (ICCM, VCC, etc.), and a gradual involvement of the DHO team to supervise the facilities alongside Inter Aide. Initial evaluation grids were introduced based on the ones used in Mitundu (see [Annex 4a](#)).

### Structured HSS support (2022-2026)

After this period of adjustment, a more structured period of HSS started in 2022, with a closer relationship with the DHO and a more detailed activity list under HSS: technical review meetings at HC level (called facility based quarterly review meeting, they were reviewing all planned activities from the previous three months and establishing action plans for the next quarter, in the presence of all the HC staff and representatives from the DHO), then technical review meetings at DHO level (held biannually, it was comprised of facility in charges from maternity, clinical OPD, data, and SHSA, with the DHO and DHMT members chairing the meeting.), on the job training, official supervision with the DHO staff, etc.

The same grids continued to be used, although on some occasions, other grids from the DHO were also in use at the same time, resulting in confusion of HSS data ([Annex 4g](#)). A revision of the grids was done in 2025, during which we separated grids for each type of facility: HC ([Annex 4b](#)), HP ([4c](#)), VC ([4d](#)), CMA ([4e](#)). In 2026, a new DHO grid for HC assessment was again introduced ([4f](#)).

## Observations

The programmes have progressed significantly in their objective to increase quality of care, first from 2014 to 2018 through intervention at HC catchment level, material support and collaboration with health authorities (DHO/HA), then from 2019 to today by allocating more resources to HSS, diversifying activities, tackling issues of staff practices and attitude and concretely involving health authorities (DHO/HA).

The handover processes started in Mitundu and in reflexion in Phalombe now face the challenge to sustain the results, by maintaining key activities while transferring their management and roll-out to local health staff. One of the difficulties resides in the culture of allowances required by DHO/HA staff to conduct field activities. The programmes had to gradually increase their spending on allowances to ensure HSS activities and therefore contribute to a better QoC, but that remains a major challenge to a smooth and autonomous running of the health system in all areas targeted.

Our ability to assess the quality of care, and therefore measure progress achieved thanks to the programme support, suffers from several challenges. The tools introduced were revised regularly, rendering a long-term analysis difficult. In addition, it appears that the detailed analysis of the data captured was never fully analysed and exploited by the teams (as opposed to the community data that

is much more included in the routine M&E of the programmes). It is therefore difficult to use evidence to pilot the programme and to conclude on areas of success and challenges regarding QoC. Finally, the usage of internal tools assess QoC has now become an issue, especially as we ask DHO/HA to use them during supervision visits. When we first introduced our HSS activities, such tools were not available on the MoH side and we had to create them, in accordance with DHO/HA at the time. Since then, official tools have sometimes been proposed or used, especially in Phalombe. As we are moving to transferring the responsibility of QoC evaluation to local health authorities, the question of the legitimacy of the tools used is important.

### **Recommendations:**

- Conduct a thorough analysis of the data gathered since the beginning of the programme, combining qualitative and quantitative data to produce an accurate picture of the evolution of QoC over time and help draw recommendation for the future of the programme.
- Establish a robust M&E system for the next phases, ensuring grids/tools, databases and analysis are clear and standardised, to last for several years. Whenever possible, grids should be the official MoH tools (when they exist), and internal tools should be discontinued.

# Annexes

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## 1- Bonus system in Mitundu (2019 to 2021)

### 1a. Description of the bonus system (version first phase)



#### CHILD HEALTH PROJECT

#### HEALTH SYSTEM SUPPORT ACTIVITIES

#### POLICY ON PERFORMANCE-BASED BONUSES

In an effort to improve commitment and dedication and in conjunction with the Lilongwe District Health Office (DHO), Inter Aide program has introduced these performance-based bonuses for the catchment Health Centre staff. The following policy is generic to all health centres, but specific targets will be specified on the MoU signed with each health centre.

#### 1. Eligibility

\$1.1. The performance-based bonuses shall be given to all staff members operating from the Inter Aide catchment facilities and following the terms and conditions below.

#### 2. Terms and Conditions

\$2.1. The performance-based bonuses shall be divided in different bonuses.

\$2.2. A **team performance bonus (1)** for all team members (the list of beneficiaries will be specified in the MoU signed with each health centre). This bonus is fixed to **MK 5,000** and will depend on the results of the HC. The criteria are detailed below:

- a. General cleanliness of the HC: at least consultation rooms, maternity, waiting area, toilets are cleaned every day. A follow up for cleaning will be introduced. It should be filled every day. Assessment will be based on the follow up and observation.
- b. Health Centre opening
- c. Improvement in the organization at Health Centre, taken in place with the collaboration of the Health System Support Coordinator: flow of patient is followed, registers are well filled, drugs are required before shortages.
- d. Care for material (prevention of theft, maintenance of equipment): an audit on 10 different items will be done every quarter. All the items audited should be in good condition or a request to change them should have been addressed to DHO.
- e. Feedback from communities: communities are able to see improvement in the service quality; they are better satisfied of the services. The HCMC or VHC members will be invited to the meeting to give feedback from users.
- f. Drug availability

\$2.3. An **individual performance-based bonus (2)** will be based on individual performance of each staff for each category. The category criteria are detailed below.

- **Medical assistant**
  - a. Opens the outpatient department every day and when necessary (**minimum opening hours?**)
  - b. Makes sure the drug stocks are always above 30% or should not reach red line according to notable facility consumption
  - c. Makes sure that all critical equipment for all department are available.
  - d. Makes sure patient triaging is done at the OPD
  - e. Makes sure wastes are separated in the consultation room
- **Nurse midwives**
  - a. Maternity is opened every day, day and night.
  - b. Makes sure babies born with breathing difficulties are well cared for
  - c. Make sure that all critical devices, equipment and supplies in the labour ward are available and sterilised
  - d. Makes sure the ward is clean, every aspect
  - e. Makes sure women in the labour ward are well managed
- **HSAs**
  - a. Make sure that the work roster is available and filled every month
  - b. Outreach clinics are all opened and conducted during the month, following the schedule done at HC
  - c. **At least 75% of active VHC members** are maintained in the catchment area
  - d. Participate to at least **5** InterAide initiated activities per month
  - e. Participate to all VHC meeting organized in the catchment area every month
  - f. Makes sure all vaccines are in stock and immunization clinics are not cancelled

\$2.4. A **specific individual performance-based bonus (3)** is proposed to HSAs who are running Village Clinics. It will be based on the general criteria below but then, each category will be separated by having specific criteria for assessment:

- **HSAs Running Village Clinics but Do not stay in the Catchment**
  - a. Opening Days. For clinics whose HSA does not stay in the catchment, the clinic is supposed to open 2 days in a week. The amount received in that case will be MK 5,000 per month.
  - b. Opening and closing Time. The clinics are supposed to open at 7:30 or 8 am and closes at 4 PM so that the HSA gets back to home before late.
  - c. Confirmation of patients /drug use. The HSAs running village clinic use registers. The registers are well filled. The data recorded are all correct. Inter Aide through this policy will be verifying the names of patients in the registers through audits in the villages.
- **HSAs Running Village Clinic but Do stay in the catchment or open the clinic daily**
  - a. Confirmation of the clinic opening days. For clinics whose HSA does stay in the catchment, the clinic is supposed to open every day. The amount received in that case will be MK 10,000 per month.

- b. Confirmation of patients /drug use. The HSAs running village clinic use registers. The registers are well filled. The data recorded are all correct. Inter Aide through this policy will be verifying the names of patients in the registers through audits in the villages.
- c. Confirmation of the HSA/s that he/she stays in the catchment

§2.5. Below are the amounts fixed per category.

|                                             | Monthly team<br>performance bonus<br>(1) | Monthly individual<br>bonus<br>(2) | Monthly individual<br>bonus<br>(3) |
|---------------------------------------------|------------------------------------------|------------------------------------|------------------------------------|
| Medical Assistant                           | 5,000 MKW                                | 10,000 MKW                         | 0                                  |
| Nurse Midwife Technician                    | 5,000 MKW                                | 10,000 MKW                         | 0                                  |
| Community Midwife or Enrolled Nurse Midwife | 5,000 MKW                                | 10,000 MKW                         | 0                                  |
| HMIS clerk                                  | 5,000 MKW                                | 0                                  | 0                                  |
| Patient attendant                           | 5,000 MKW                                | 0                                  | 0                                  |
| Pharmacy assistant                          | 5,000 MKW                                | 0                                  | 0                                  |
| Maid                                        | 5,000 MKW                                | 0                                  | 0                                  |
| Watchman                                    | 5,000 MKW                                | 0                                  | 0                                  |
| HSA not running a village clinic            | 5,000 MKW                                | 5,000 MKW                          | 0                                  |
| HSA running a village clinic                | 5,000 MKW                                | 5,000 MKW                          | up to 10,000 MKW                   |

## 2 Management of the policy

§3.1. The performance-based bonuses shall be paid **after a quarterly performance review meeting** at Health Centre. During this meeting, shall be present:

- All HC team members
- The Inter Aide Health System Support Coordinator
- A DHO representative
- IA Program Manager or Field Supervisor
- One community representative

§3.2. The bonuses shall be paid **every quarter**. The final amount will be determined during the performance review meeting following the criteria fulfilled during the quarter. The final decision on each bonus category shall be made by the DHO representative and the Inter Aide Health System Support Coordinator.

§3.3. The process shall be managed in a very transparent manner.

## 3 Policy Period, Review and Dismiss

§4.1. This policy is **valid for 1 year** since it is signed by both parties.

§4.2. The review of the policy shall be made at the end of the year.

§4.3. This policy may be dismissed if Inter Aide has observed mismanagement of the policy by the Lilongwe DHO.

§4.4. This policy may be dismissed if Inter Aide decides to stop the support to the Health Centre or has run out of funding.

## 1b. Evaluation grid (first phase)

### HEALTH CENTRE PERFORMANCE ASSESSMENT TOOL

| CATEGORY                              | AREA OF ASSESSMENT                                                                                                                                                        | OBJECTIVELY VERIFIED INDICATOR                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                         | YES | NO | SIGNATURE OF ASSESSOR |
|---------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|----|-----------------------|
| 1. Team Performance                   | a) General cleanliness<br>b) HC center opening<br>c) Organization and completion of tasks<br>d) Care for material<br>e) Feedback from communities<br>f) Drug Availability | a) HC rooms are mopped every day and the cleaning schedule is signed by the In-charge<br>b) The HC is open at 7:30 AM and time schedule is signed by every staff<br>c) Every staff adheres to the duty roster and is signed by the In-charge<br>d) Audit on 10 different items (presence and condition)<br>e) Minutes or records of disciplinary meeting as regards to staff attitude, feedback from HAC/VHCs<br>f) Availability of completed stock cards, drug consumption reports (copies), physical stock check of 5 critical drugs |     |    |                       |
| REMARKS BY ASSESSOR                   |                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |                       |
| 2. Individual Performance-based bonus |                                                                                                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |     |    |                       |

|                       |                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |  |  |
|-----------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 2.1 MEDICAL ASSISTANT | <ul style="list-style-type: none"> <li>a) Opens the OPD every day or when necessary</li> <li>b) Makes sure drug stocks are above 30% and do not reach red line</li> <li>c) Makes sure critical equipment are available</li> <li>d) Makes sure patient triaging is done</li> <li>e) Makes sure wastes are separated in the consultation room</li> </ul>                         | <ul style="list-style-type: none"> <li>a) OPD register records, checked by IA, HA/DHO through supervision</li> <li>b) Pharmacy stock cards well recorded, spot checks (physical verification) by the IA, HA/DHO</li> <li>c) Availability of updated equipment register/inventory confirmed by IA, HA/DHO</li> <li>d) Spot checks <b>of what</b> by the IA, feedback from the HAC</li> <li>e) Presence of sharps and non-sharps bin in the consultation room</li> </ul> |  |  |  |
| REMARKS BY ASSESSOR   |                                                                                                                                                                                                                                                                                                                                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |  |  |  |
| 2.2 Nurse/Midwife     | <ul style="list-style-type: none"> <li>a) Maternity is opened every day and night and the Midwife is available.</li> <li>b) Makes sure babies born with breathing difficulties are well cared for</li> <li>c) Make sure that all critical devices, equipment in the labour ward are available and sterilised</li> <li>d) Makes sure the ward is clean, every aspect</li> </ul> | <ul style="list-style-type: none"> <li>a) Presence of the duty roster which is signed, checked by IA, HA/DHO through supervision</li> <li>b) Presence of the functioning and clean resuscitation kit, verified by IA, HA/DHO</li> <li>c) Presence of the infection prevention buckets, all labelled, confirmed by the Supervisors <b>and sterilisator functioning?</b></li> <li>d) Observation by the supervision team, feedback from the</li> </ul>                   |  |  |  |

|                     |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                    |  |  |  |
|---------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
|                     | e) Makes sure women in the labour ward are well managed                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | community through HAC<br>e) Presence of the completed labour graphs through spot checks by IA, HA/DHO                                                                                                                                                                                                                                              |  |  |  |
| REMARKS BY ASSESSOR |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                    |  |  |  |
| 2.3 HSAs            | a) Make sure that the work roster is available and filled every month<br>b) Outreach clinics are all opened and conducted during the month, following the schedule done at HC<br>c) <b>At least 75% of active VHC members</b> are maintained in the catchment area<br>d) Participate to at least <b>5</b> Inter Aide initiated activities per month<br>e) Participate to all VHC meeting organized in the catchment area every month<br>f) Makes sure all vaccines are in stock and immunization clinics are not cancelled | a) Presence of the work roster/schedule and compliance to schedule report<br>b) Outreach clinic reports, spot checks by IA, HA/DHO<br>c) Presence, availability of the VHC members, confirmed by IA and respective HSAs<br>d) Field reports, activities schedule compliance reports<br>e) Participant list, meeting reports<br>f) Vaccine register |  |  |  |
| REMARKS BY ASSESSOR |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                    |  |  |  |
| 3. Specific         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                            |                                                                                                                                                                                                                                                                                                                                                    |  |  |  |

|                                                                                     |                                                                                                                                            |                                                                                                                                                                                                                                                                                         |  |  |  |
|-------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| <b>Individual Performance Bonus</b>                                                 |                                                                                                                                            |                                                                                                                                                                                                                                                                                         |  |  |  |
| <b>3.1 HSAs Running Village Clinic but do not stay in the catchment</b>             | a) Opening Days<br>b) Opening and closing Time<br>c) Confirmation of patients/drug use audit                                               | a) Clinic opens 2 days in a week, verified by the vg clinic committee records<br>b) Clinic opens at 8:30 AM and closes at 4PM verified by the vg clinic committee records<br>c) Random audit reports, done by the HSSC agreeing or disagreeing with the case names treated in the month |  |  |  |
| <b>REMARKS BY THE ASSESSOR</b>                                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                         |  |  |  |
| <b>3.2 HSAs Running VG Clinic, stays in the catchment and open the clinic daily</b> | a) Confirmation of the clinic opening days<br>b) Confirmation of the cases treated<br>c) Confirmation of the HSA residing in the catchment | a) Confirmed through random Supervision by HSSC, the CHF's and the vg clinic committee reports, verbal or written<br>b) Confirmed through random audits by the HSSC or the CHF's<br>c) Presence of the HSA house in the village                                                         |  |  |  |
| <b>REMARKS BY THE ASSESSOR</b>                                                      |                                                                                                                                            |                                                                                                                                                                                                                                                                                         |  |  |  |

The recommended amount to be paid per team member **for the monthly team performance bonus (1)** is: MK\_\_\_\_\_

This amount is based on the performance review and was proposed by the DHO representative. All participants agreed on that decision.

## 1c. Calculation tool on Excel (first phase)

|                                     | Katchale          |            |                |                | Maluwa            |            |                |                | Dickson          |            |                |                |
|-------------------------------------|-------------------|------------|----------------|----------------|-------------------|------------|----------------|----------------|------------------|------------|----------------|----------------|
| Quarter                             | Months            | %          | people         | mkw            | Months            | %          | people         | mkw            | Months           | %          | people         | mkw            |
| Collective bonus                    | Jul-Aug-Sept 2020 | 75%        | 21             | 236 250        | Jul-Aug-Sept 2020 | 92%        | 19             | 262 200        | Jan-Feb-Mar 2020 | 92%        | 27             | 372 600        |
| MA bonus                            |                   | 85%        | 2              | 51 000         |                   | 100%       | 1              | 30 000         |                  | 60%        | 2              | 36 000         |
| Nurses bonus                        |                   | 90%        | 1              | 27 000         |                   | 60%        | 2              | 36 000         |                  | 100%       | 3              | 90 000         |
| HSA bonus                           |                   | 42%        | 10             | 63 000         |                   | 67%        | 9              | 90 450         |                  | 58%        | 11             | 95 700         |
| Village clinic bonus (not residing) |                   | 93%        | 2              | 27 900         |                   | 92%        | 1,3333         | 18 400         |                  | 69%        | 6              | 61 920         |
| Village clinic bonus (residing)     |                   | 100%       | 1              | 30 000         |                   | 0%         | 0              | 0              |                  |            |                |                |
| <b>Total</b>                        |                   | <b>71%</b> | <b>615 000</b> | <b>435 150</b> |                   | <b>82%</b> | <b>530 000</b> | <b>437 050</b> |                  | <b>81%</b> | <b>810 000</b> | <b>656 220</b> |
| Quarter                             | Months            | %          | pers           | mkw            | Months            | %          | pers           | mkw            | Months           | %          | pers           | mkw            |
| Collective bonus                    | Oct-Nov-Dec 2020  | 93%        | 21             | 292 950        | Oct-Nov-Dec 2020  | 92%        | 19             | 262 200        | Apr-May-Jun 2020 | 92%        | 26             | 358 800        |
| MA bonus                            |                   | 100%       | 2              | 60 000         |                   | 100%       | 1              | 30 000         |                  | 100%       | 2              | 60 000         |
| Nurses bonus                        |                   | 96%        | 2              | 57 600         |                   | 100%       | 2              | 60 000         |                  | 100%       | 2              | 60 000         |
| HSA bonus                           |                   | 50%        | 9              | 67 500         |                   | 50%        | 9              | 67 500         |                  | 58%        | 11             | 95 700         |
| Village clinic bonus (not residing) |                   | 100%       | 3,6666         | 54 999         |                   | 73%        | 2              | 21 900         |                  | 40%        | 6              | 36 000         |
| Village clinic bonus (residing)     |                   |            | 0              | 0              |                   |            | 0              | 0              |                  |            |                |                |
| <b>Total</b>                        |                   | <b>85%</b> | <b>624 999</b> | <b>533 049</b> |                   | <b>82%</b> | <b>540 000</b> | <b>441 600</b> |                  | <b>80%</b> | <b>765 000</b> | <b>610 500</b> |

1d. Client satisfaction survey (from 2020 to 2026), empty and filled

## CLIENT SATISFACTION SURVEY

Interviewer Name \_\_\_\_\_ Date: \_\_\_\_ / \_\_\_\_ / \_\_\_\_

|                                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
|---------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>HEALTH FACILITY</b>                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 1. Facility where the respondent accessed services                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| <b>RESPONDENT</b>                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 2. Gender of respondent                                                                           | 1 <input type="radio"/> Male<br>2 <input type="radio"/> Female                                                                                                                                                                                                                                                                                                                                                                  |
| 3. Age of respondent                                                                              | _____ years                                                                                                                                                                                                                                                                                                                                                                                                                     |
| <b>SERVICES</b>                                                                                   |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 4. Why did you come to the health facility today?<br>(Tick all that apply)                        | 1 <input type="checkbox"/> Treatment for a sick child<br>2 <input type="checkbox"/> Treatment for a sick adult<br>3 <input type="checkbox"/> Antenatal or postnatal visit<br>4 <input type="checkbox"/> Delivery (maternity)<br>5 <input type="checkbox"/> Family planning<br>6 <input type="checkbox"/> Growth monitoring<br>7 <input type="checkbox"/> Vaccinations<br>8 <input type="checkbox"/> Other, please specify _____ |
| <b>COHORT 1: OPD CONSULTATIONS</b>                                                                |                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| 5. Did the MA attend to you?                                                                      | 1 <input type="radio"/> Yes → Q6<br>2 <input type="radio"/> No → Q10                                                                                                                                                                                                                                                                                                                                                            |
| 6. Did he/her explain you rate the explanation of the diagnosis?                                  | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                                                      |
| 7. How can you rate the explanation of the diagnosis?                                             | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input type="radio"/> Good                                                                                                                                                                                                                                                                                                                                 |
| 8. Did the MA or Phamancy Assistant explain the treatment schedule and side effects of the drugs? | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                                                      |
| 9. Did you understand the explanation?                                                            | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                                                      |
| 10. Why did the MA not attend to you?                                                             | 1 <input type="radio"/> Health facility was closed<br>2 <input type="radio"/> Required staff member was away<br>3 <input type="radio"/> Case too complex so referred to another facility<br>4 <input type="radio"/> No drugs / supplies available<br>5 <input type="radio"/> Too many people in the queue<br>6 <input type="radio"/> Don't know<br>7 <input type="radio"/> Other, specify _____                                 |
| 11. How could you rate the staff altitude? How they welcomed you and explained everything?        | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input type="radio"/> Good                                                                                                                                                                                                                                                                                                                                 |
| 12. How would you rate the services?                                                              | 1 <input type="radio"/> Poor                                                                                                                                                                                                                                                                                                                                                                                                    |

|                                                                                                                      |                                                                                                                                                              |
|----------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                      | <input type="radio"/> Average<br><input type="radio"/> Good                                                                                                  |
| 13. How long did it take to be attended to?<br>(If less than 1 hour write 0 hours)                                   | _____ hours                                                                                                                                                  |
| <b>COHORT 2: ANC</b>                                                                                                 |                                                                                                                                                              |
| 1. Did the Nurse midwife attend to you at ANC?                                                                       | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 2. Did you received counselling, education and key messages?                                                         | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 3. How would the counseling process, education and key messages received?                                            | <input type="radio"/> Poor<br><input type="radio"/> Average<br><input type="radio"/> Good                                                                    |
| 4. Did you receive Prophylaxis and explanation for the prophylaxis (Prevention treatment)? (If qualifies) during ANC | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 5. How many Antenatal visits attended?                                                                               | <input type="radio"/> 1 <sup>st</sup> Trimester<br><input type="radio"/> 2 <sup>nd</sup> Trimester<br><input type="radio"/> 3 <sup>rd</sup> Trimester        |
| 6. How can you rate the staff altitude?                                                                              | <input type="radio"/> Poor<br><input type="radio"/> Average<br><input type="radio"/> Good                                                                    |
| <b>COHOT 3: LABOUR AND DELIVERY</b>                                                                                  |                                                                                                                                                              |
| 1. Were the mother and fetal well being assessed?                                                                    | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 2. How often or periodically were you assessed?                                                                      | _____                                                                                                                                                        |
| 3. Who assisted during delivery?                                                                                     | <input type="radio"/> Maid<br><input type="radio"/> Nurse/Mild wife<br><input type="radio"/> Medical Assistant<br><input type="radio"/> Other, Specify _____ |
| 4. Were there any specify complications observed and managed during labour and delivery                              | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 5. Did you receive counselling, education and key messages during discharge to from Postnatal                        | <input type="radio"/> Yes,<br><input type="radio"/> No                                                                                                       |
| 6. How could you rate the staff altitude?                                                                            | <input type="radio"/> Poor<br><input type="radio"/> Average<br><input type="radio"/> Good                                                                    |
| 7. How could you rate the services received?                                                                         | <input type="radio"/> Poor<br><input type="radio"/> Average<br><input type="radio"/> Good                                                                    |
| 8. How long did take you to be attended to the midwife?                                                              | _____ hours                                                                                                                                                  |
| <b>COHORT 4. VILLAGE CLINIC SERVICES</b>                                                                             |                                                                                                                                                              |
| 1. Were you attended to by the village clinic provider?                                                              | <input type="radio"/> Yes → Q2                                                                                                                               |

|                                                                                 |                                                                                                                                                                                                                                                                                                                                                                                                |
|---------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 2 <input type="radio"/> No → Q5                                                 |                                                                                                                                                                                                                                                                                                                                                                                                |
| 2. Did he/her explain the diagnosis to you?                                     | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                     |
| 3. How can you rate the explanation of the diagnosis?<br>Was it understandable? | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input type="radio"/> Good                                                                                                                                                                                                                                                                                                |
| 4. Did the provider explain the treatment schedule and its side effect?         | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                     |
| 5. Why did you not receive assistance on some/all issues?                       | 1 <input type="radio"/> Village Clinic was closed<br>2 <input type="radio"/> Required staff member was away<br>3 <input type="radio"/> Case too complex so referred to another facility<br>4 <input type="radio"/> No drugs / supplies available<br>5 <input type="radio"/> Too many people in the queue<br>6 <input type="radio"/> Don't know<br>7 <input type="radio"/> Other, specify _____ |
| 6. Did the caregiver understand the time schedule of the treatments given?      | 1 <input type="radio"/> Yes,<br>2 <input type="radio"/> No                                                                                                                                                                                                                                                                                                                                     |
| 7. How could you rate the staff attitude?                                       | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input type="radio"/> Good                                                                                                                                                                                                                                                                                                |
| 8. How long did it take you to be assisted (if less than 1 hour write 0 hours)? | _____ hours                                                                                                                                                                                                                                                                                                                                                                                    |

| COMMENTS |
|----------|
|          |

# CLIENT SATISFACTION SURVEY

Interviewer Name Anderson

Date: 10 / 6 / 26

## HEALTH FACILITY

1. Facility where the respondent accessed services

Famil HC

## RESPONDENT

2. Gender of respondent

1 ☐ Male

2 ☒ Female

3. Age of respondent

25 years

## SERVICES

4. Why did you come to the health facility today?  
(Tick all that apply)

☒ Treatment for a sick child

2 ☐ Treatment for a sick adult

3 ☐ Antenatal Visit

4 ☐ Postnatal visit

5 ☐ Delivery (maternity)

6 ☐ Family planning

7 ☐ Growth monitoring

8 ☐ Vaccinations

9 ☐ Other, please specify

## COHORT 1: OPD CONSULTATIONS

5. Did the MA attend to you?

☒ Yes → Q6

2 ☐ No → Q 10

6. Did he/her explain the diagnosis to you?

1 ☒ Yes

2 ☐ No

7. How can you rate the explanation of the diagnosis?

1 ☐ Poor

2 ☐ Average

3 ☒ Good

8. Did the MA or Pharmacy assistant explain the treatment schedule and side effects of the drugs?

1 ☒ Yes

2 ☐ No

9. Did you understand the explanations?

1 ☒ Yes

2 ☐ No

10. Why did the MA not attend to you?

1 ☐ Health facility was closed

2 ☐ Required staff member was away

3 ☐ Case too complex so referred to another facility

4 ☐ No drugs / supplies available

5 ☐ Too many people in the queue

6 ☐ Don't know

7 ☐ Other, specify

12. How could you rate the staff attitude? How they welcomed you and explained everything?

1 ☐ Poor

2 ☐ Average

3 ☒ Good

13. How would you rate the services?

1 ☐ Poor

2 ☐ Average

3 ☒ Good

|                                                                                                                        |                                                                                                                                                |
|------------------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------|
| 14. How long did it take to be attended to?<br>(If less than 1 hour write 0 hours)                                     | _____ hours                                                                                                                                    |
| <b>COHORT 2: ANC</b>                                                                                                   |                                                                                                                                                |
| 2 Did the nurse midwife attend to you at ANC?                                                                          | 1 <input type="radio"/> No<br>2 <input checked="" type="radio"/> Yes                                                                           |
| 3 Did you receive counselling, education and key messages?                                                             | 1 <input type="radio"/> No<br>2 <input checked="" type="radio"/> Yes                                                                           |
| 4 How would you rate the Counselling process, education and key messages received?                                     | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input checked="" type="radio"/> Good                                     |
| 5 Did you receive Prophylaxis and explanation for the prophylaxis (preventive treatment)? (if qualifies) - during ANC. | 1 <input type="radio"/> No<br>2 <input checked="" type="radio"/> Yes                                                                           |
| 6 How many Antenatal visits attended?                                                                                  | 1 <input checked="" type="radio"/> 1st Trimester<br>2 <input type="radio"/> 2 <sup>nd</sup> Trimester<br>3 <input type="radio"/> 3rd Trimester |

|                                                                                               |                                                                                                                                                                     |
|-----------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| 7 How can you rate the staff attitude                                                         | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input checked="" type="radio"/> Average <i>Good</i>                                           |
| <b>COHORT: 3 LABOUR AND DELIVERY</b>                                                          |                                                                                                                                                                     |
| 1 Were the mother and fetal well being assessed?                                              | 1 <input type="radio"/> Yes<br>2 <input type="radio"/> No                                                                                                           |
| 2 How often or periodically were you assessed?                                                | _____                                                                                                                                                               |
| 3. Who assisted during delivery?                                                              | 1 <input type="radio"/> Maid<br>2 <input type="radio"/> Nurse/Mid wife<br>3 <input type="radio"/> Medical Assistant<br>3 <input type="radio"/> Other, _____ Specify |
| 4. Were there any specific complications observed and managed during labour and delivery      | 1 <input type="radio"/> Yes<br>2 <input type="radio"/> No                                                                                                           |
| 5. Did you receive counselling, education and key messages during discharge to from Postnatal | 1 <input type="radio"/> Yes<br>2 <input type="radio"/> No                                                                                                           |
| 6. How could you rate the staff attitude?                                                     | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>3 <input type="radio"/> Average                                                                  |
| 7. How would you rate the services received?                                                  | 1 <input type="radio"/> Poor<br>2 <input type="radio"/> Average<br>2 <input type="radio"/> Good                                                                     |
| 8. How long did take you to be attended to by the midwife?                                    | _____ hours                                                                                                                                                         |

1e. Village clinic audit form (from 2020 to 2026), empty and filled

**VILLAGE CLINIC CLIENT AUDIT FORM**

Assessor: \_\_\_\_\_ Date: \_\_\_\_\_

|                                                                        |  |
|------------------------------------------------------------------------|--|
| <b>HEALTH FACILITY</b>                                                 |  |
| Facility Name                                                          |  |
| Village Clinic Name                                                    |  |
| <b>CLIENT DETAIL</b>                                                   |  |
| Gender : Female <input type="checkbox"/> Male <input type="checkbox"/> |  |
| Age :                                                                  |  |
| Parents/ Guardian Name                                                 |  |
| Address:                                                               |  |
| <b>SERVICES</b>                                                        |  |
| Diagnosis :                                                            |  |
| Treatment:                                                             |  |
| <b>General Comment</b>                                                 |  |
|                                                                        |  |
| <b>PROVIDER</b>                                                        |  |
| Name:                                                                  |  |
| Signature:                                                             |  |

Audited By: \_\_\_\_\_

Verified By: \_\_\_\_\_

**VILLAGE CLINIC CLIENT AUDIT FORM**Assessor: AndersonDate: June 2020**HEALTH FACILITY**

Facility Name

Pannat

Village Clinic Name

chaawana**CLIENT DETAIL**Gender : Female ☒ Male ☐

Age :

13/12 yr

Parents/ Guardian Name

Mattida Santsano

Address:

chaawana (near ground**SERVICES**

Diagnosis :

fever /no malaria

Treatment:

Plm**General Comment**

- Information from V/C register and Health passport from of the client were matching.

**PROVIDER**

Name:

chaawana

Signature:

Audited By: Anderson

Verified By: \_\_\_\_\_

## 2- Revised evaluation grids in Mitundu (2022 to 2024)

### 2a. Health system support assessment checklist (2022 to 2026), empty



Conception and implementation  
of development programs

## Health System Support Assessment Checklist

|               |  |
|---------------|--|
| HC Name       |  |
| Name of Staff |  |
| Date          |  |

-  Maternity
-  OPD
-  Village Clinics
-  Outreach Clinics

### **Guideline**

The objective of this checklist is to assist the Health System Support team, together with the DHO, rate the level of performance per each area of assessment and provide the necessary support, immediate or later. Again, the checklist provides an opportunity for the HSS team and DHO to focus only on the important areas during a visit to the particular Health Centre and plan for the specific support/intervention for the specific area, eg training needs.

### **Grading:**

1. Excellent, continue
2. Good, encourage
3. Average, need some support
4. Bad and needs more support

### Assessment Area 1 - MATERNITY

| Activity                                                                                                        | 1 | 2 | 3 | 4 |
|-----------------------------------------------------------------------------------------------------------------|---|---|---|---|
| Completion of Maternity labour graphs                                                                           |   |   |   |   |
| Documentation and completion of information in HBB Register and Report book                                     |   |   |   |   |
| Conducting deliveries, ANC and Family Planning.                                                                 |   |   |   |   |
| Availability of resources (essential drugs, sterilisation kit, resuscitation kit, and gloves etc).              |   |   |   |   |
| Cleanliness and waste disposal (availability of waste bins, infection prevention buckets, disposal process etc) |   |   |   |   |
| Motivation and attitude of staff, including the Patient Attendant                                               |   |   |   |   |
| Reports collection (Total deliveries, Family planning, ANC and PNC)                                             |   |   |   |   |
| <b>Comments by IA and DHO as per the grading above</b>                                                          |   |   |   |   |
|                                                                                                                 |   |   |   |   |

### Assessment Area 2 - OPD

| Activity                                                                           | 1 | 2 | 3 | 4 |
|------------------------------------------------------------------------------------|---|---|---|---|
| Physical observation of triaging process                                           |   |   |   |   |
| Observing diagnosis process and treatment, U/5                                     |   |   |   |   |
| Checking availability of resources(essential drugs and supplies, waste basins etc) |   |   |   |   |
| General cleanliness, in the rooms and outside                                      |   |   |   |   |
| Attitude and motivation of the staff, including support staff at the OPD           |   |   |   |   |
| Opening days per month (to be completed at the end of each month)                  |   |   |   |   |
| Collecting Reports                                                                 |   |   |   |   |
| <b>Comments by IA and DHO as per the grading above</b>                             |   |   |   |   |
|                                                                                    |   |   |   |   |

| Activity | 1 | 2 | 3 | 4 |
|----------|---|---|---|---|
|          |   |   |   |   |

### Assessment Area 3- VILLAGE CLINIC

| Activity                                                                                              | 1 | 2 | 3 | 4 |
|-------------------------------------------------------------------------------------------------------|---|---|---|---|
| Physical observation; Diagnosis and treatment process (use of register and sick child recording form) |   |   |   |   |
| Completion of village clinic register (records)                                                       |   |   |   |   |
| Activeness/motivation of the Provider                                                                 |   |   |   |   |
| Motivation of the clinic Committee members                                                            |   |   |   |   |
| Case audit results                                                                                    |   |   |   |   |
| Checking availability of essential drugs                                                              |   |   |   |   |
| Checking availability of equipment (Timer, hand washing buckets, soap).                               |   |   |   |   |
| Community feedback; exit interview                                                                    |   |   |   |   |
| Vg clinic opening days; checked at the end of each month                                              |   |   |   |   |
| <b>Comments by IA and DHO as per the grading above</b>                                                |   |   |   |   |
|                                                                                                       |   |   |   |   |

### Assessment Area 4- OUTREACH CLINIC

| Activity                                                                                                                                 | 1 | 2 | 3 | 4 |
|------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|
| Organisation of the clinic (set up)                                                                                                      |   |   |   |   |
| Health Talk (with songs)                                                                                                                 |   |   |   |   |
| Service quality; screening, immunization, plotting and recording of information, checking expiry dates for vaccines etc (by observation) |   |   |   |   |
| Waste disposal (availability of safety box, buckets for dry waste and water bucket for hand washing.                                     |   |   |   |   |

| Activity                                        | 1 | 2 | 3 | 4 |
|-------------------------------------------------|---|---|---|---|
| Attendance of HSAs out of the expected          |   |   |   |   |
| Involvement of Volunteers                       |   |   |   |   |
| Comments by IA and DHO as per the grading above |   |   |   |   |

### 3- Revised evaluation grids in Mitundu (2024 to 2026)

#### 3a. Health system support assessment checklist (2024 to 2026), empty and filled



Conception and implementation  
of development programs

## Health System Support Assessment Checklist

|               |  |
|---------------|--|
| HC Name       |  |
| Name of Staff |  |
| Date          |  |

-  Maternity
-  OPD
-  HC & VC infrastructure
-  Village Clinic

#### **Guideline**

The objective of this checklist is to assist the Health System Support team, together with the DHO, rate the level of performance per each area of assessment and provide the necessary support, immediate or later. Again, the checklist provides an opportunity for the HSS team and DHO to focus only on the important areas during a visit to the particular Health Centre and plan for the specific support/intervention for the specific area, eg training needs.

#### **Grading**

1. Poor
2. Average
3. Good

## Health System Support Assessment Checklist

|               |              |
|---------------|--------------|
| HC Name       | Chimwenkango |
| Name of Staff | Leah Nkhak   |
| Date          | 19/06/26     |

- ✚ Maternity
- ✚ OPD
- ✚ HC & VC infrastructure
- ✚ Village Clinic

### Guideline

The objective of this checklist is to assist the Health System Support team, together with the DHO, rate the level of performance per each area of assessment and provide the necessary support, immediate or later. Again, the checklist provides an opportunity for the HSS team and DHO to focus only on the important areas during a visit to the particular Health Centre and plan for the specific support/intervention for the specific area, eg training needs.

### Grading

1. Poor
2. Average
3. Good

**Assessment Area 1 – MATERNITY-****Month:** \_\_\_\_\_

|                                                                                                                 |          |          |          |          |          |          |
|-----------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|----------|
| <b>Name :</b>                                                                                                   |          |          |          |          |          |          |
| <b>Activity</b>                                                                                                 | <b>1</b> | <b>2</b> | <b>3</b> | <b>1</b> | <b>2</b> | <b>3</b> |
| Completion of Maternity labour graphs                                                                           |          |          |          |          |          |          |
| Documentation and completion of information in HBB Register and Report book                                     |          |          |          |          |          |          |
| Assessment of pregnant women (ANC)                                                                              |          |          |          |          |          |          |
| Conducting deliveries                                                                                           |          |          |          |          |          |          |
| Provision of Family Planning methods.                                                                           |          |          |          |          |          |          |
| Availability of resources (essential drugs, sterilisation kit, resuscitation kit, and gloves etc).              |          |          |          |          |          |          |
| Cleanliness and waste disposal (availability of waste bins, infection prevention buckets, disposal process etc) |          |          |          |          |          |          |
| Motivation and attitude of staff, including the Patient Attendant                                               |          |          |          |          |          |          |
| <b>Total Scores</b>                                                                                             |          |          |          |          |          |          |
| <b>Comments by IA and DHO as per the grading above</b>                                                          |          |          |          |          |          |          |
|                                                                                                                 |          |          |          |          |          |          |

Assessment Area 1 – MATERNITY-

Month: June 2016

| Name :                                                                                                          |   |   |   |   |   |   |
|-----------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|
| Activity                                                                                                        | 1 | 2 | 3 | 1 | 2 | 3 |
| Completion of Maternity labour graphs                                                                           |   |   |   |   |   |   |
| Documentation and completion of information in HBB Register and Report book                                     |   |   |   |   |   |   |
| Assessment of pregnant women (ANC)                                                                              |   |   | ✓ |   |   |   |
| Conducting deliveries                                                                                           |   |   |   |   |   |   |
| Provision of Family Planning methods.                                                                           |   | ✓ |   |   |   |   |
| Availability of resources (essential drugs, sterilisation kit, resuscitation kit, and gloves etc).              |   |   | ✓ |   |   |   |
| Cleanliness and waste disposal (availability of waste bins, infection prevention buckets, disposal process etc) |   | ✓ |   |   |   |   |
| Motivation and attitude of staff, including the Patient Attendant                                               |   |   | ✓ |   |   |   |
| Total Scores                                                                                                    |   |   |   |   |   |   |

Comments by IA and DHO as per the grading above

N/A

N/A

able to ask about danger signs and to assessment

N/A

only should have no, provide for the nurse available with a scale weighing scale

clean examined - no waste signs despite having bins

w

**Assessment Area 2 – OPD****Month:** \_\_\_\_\_

| Name :                                                                                                                                          |   |   |   |   |   |   |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|
| Activity                                                                                                                                        | 1 | 2 | 3 | 1 | 2 | 3 |
| Physical observation through triaging process                                                                                                   |   |   |   |   |   |   |
| Observing diagnosis and treatment/5                                                                                                             |   |   |   |   |   |   |
| Checking availability of resources and equipment's(essential drugs and supplies, waste bins, vital signs equipment's i.e. BP cuff, Thermometer) |   |   |   |   |   |   |
| General cleanliness, in the room and outside                                                                                                    |   |   |   |   |   |   |
| Staff attitude towards patients                                                                                                                 |   |   |   |   |   |   |
| Opening days per month                                                                                                                          |   |   |   |   |   |   |
| <b>Comments by IA and DHO as per the grading above</b>                                                                                          |   |   |   |   |   |   |
|                                                                                                                                                 |   |   |   |   |   |   |

# Assessment Area 2 – OPD

Month: JUNE 2026

| Name :                                                                                                                                          |   |   |   |   |   |   |
|-------------------------------------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|
| Activity                                                                                                                                        | 1 | 2 | 3 | 1 | 2 | 3 |
| Physical observation through triaging process                                                                                                   |   |   | ✓ |   |   |   |
| Observing diagnosis and treatment/5                                                                                                             |   | ✓ |   |   |   |   |
| Checking availability of resources and equipment's(essential drugs and supplies, waste bins, vital signs equipment's i.e. BP cuff, Thermometer) |   | ✓ |   |   |   |   |
| General cleanliness, in the room and outside                                                                                                    |   | ✓ |   |   |   |   |
| Staff attitude towards patients                                                                                                                 |   |   | ✓ |   |   |   |
| Opening days per month                                                                                                                          |   |   | ✓ |   |   |   |

Monday to Sa

## Comments by IA and DHO as per the grading above

Observing triaging triaging Observed and diagnosis and treatment done according to guidelines. Some resources & equipment available eg. BP machine, Thermometer improved waste bins and wastes well segregated, need for waste bins. Reception room fairly clean and well ventilated.

**Assessment Area 3 – QUALIRTY OF HEALTH CENTRE INFRASTRURE****Month:** \_\_\_\_\_

| <b>Name :</b>                                                                                                         |          |          |          |          |          |          |
|-----------------------------------------------------------------------------------------------------------------------|----------|----------|----------|----------|----------|----------|
| <b>Activity</b>                                                                                                       | <b>1</b> | <b>2</b> | <b>3</b> | <b>1</b> | <b>2</b> | <b>3</b> |
| Availability of working water system(OPD, Maternity)                                                                  |          |          |          |          |          |          |
| Condition of infrastructure buildings at the hospital and staff houses( Door condition, window condition and ceiling) |          |          |          |          |          |          |
| Availability of working electricity system                                                                            |          |          |          |          |          |          |
| Waste disposal( availability of working placenta pit, incinerator)                                                    |          |          |          |          |          |          |
| Availability of working toilets at the health Centre                                                                  |          |          |          |          |          |          |
|                                                                                                                       |          |          |          |          |          |          |
| <b>Comments by IA and DHO as per the grading above</b>                                                                |          |          |          |          |          |          |
|                                                                                                                       |          |          |          |          |          |          |

Assessment Area 3 – QUALITY OF HEALTH CENTRE INFRASTRUCTURE

Month: June 2024

Name: Leah Nkats

| Activity                                                                                                              |   |   |   |   |   |   |
|-----------------------------------------------------------------------------------------------------------------------|---|---|---|---|---|---|
|                                                                                                                       | 1 | 2 | 3 | 1 | 2 | 3 |
| Availability of working water system(OPD, Maternity)                                                                  |   |   | ✓ |   |   |   |
| Condition of infrastructure buildings at the hospital and staff houses( Door condition, window condition and ceiling) | ✓ |   |   |   |   |   |
| Availability of working electricity system                                                                            | ✓ |   |   |   |   |   |
| Waste disposal( availability of working placenta pit, incinerator)                                                    | ✓ |   |   |   |   |   |
| Availability of working toilets at the health Centre                                                                  | ✓ |   |   |   |   |   |

Comments by IA and DHO as per the grading above

Has a solar water system

- Broken ceiling  
- Broken door windows have no glasses

- no electricity for the facility

- The facility has a generator and pit

- No toilets

- Only 1 toilet

patients which need renovation

- ~~no~~ Has faulty weighing scale.



# CHAKKAWA VILLAGE CLINIC

Assessment Area 4 – VILLAGE CLINIC

Month: Dec 2016 Provider Name: Chawura

| Name:                                                                                                        |   |        |   |
|--------------------------------------------------------------------------------------------------------------|---|--------|---|
| Activity                                                                                                     | 1 | 2      | 3 |
| 1. Physical observation; Diagnosis and treatment process (use of register and sick child recording form)     |   |        | 3 |
| 2. Completion of village clinic register (records)                                                           |   |        | 3 |
| 3. Activeness/commitment of the Provider                                                                     |   | 2      |   |
| 4. Commitment of the clinic Committee members                                                                |   | 2      |   |
| 5. Case audit results                                                                                        |   |        | 3 |
| 6. Checking availability of essential drugs                                                                  |   |        | 3 |
| 7. Checking availability of equipment and resources (Timer, hand washing buckets, soap, working drug boxes). |   |        | 3 |
| 8. Vg clinic opening days; checked at the end of each month                                                  |   | 4 days |   |

Comments by IA and DHO as per the grading above

\* Committee members are not pro-active.



# Assessment Area 5 – VILLAGE CLINIC INFRASTRUCTURE

Month: June 2016 Village Clinic Name: Chakran

| Name :                                                                                            |   |   |   |
|---------------------------------------------------------------------------------------------------|---|---|---|
| Activity                                                                                          | 1 | 2 | 3 |
| 1. Availability of infrastructure                                                                 |   |   | 3 |
| 2. Condition of infrastructure buildings at the clinic (Door condition, window condition, floor.) |   | 2 |   |
| 3. Waste disposal (availability ash pit and sharp pit)                                            | 1 |   |   |
| 4. Availability of working toilets at the village clinic                                          | 1 |   |   |

Comments by IA and DHO as per the grading above

\* Structure not fully finished.  
 \* No toilets and waste bins. (sharp and ash pits).

#### 4- Evaluation grids in Phalombe (2019 to 2021)

##### 4a. HC assessment checklist (2019 to 2025), filled

HC name: HAZIMBE

|               |                                          | SAH 2023                                                                                                                                                                                                       |        | MAY 2023 |                                                           |  |
|---------------|------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|----------|-----------------------------------------------------------|--|
| Objectives    | Indicator                                | Score out of 10                                                                                                                                                                                                |        |          | Objectives for next 3 months                              |  |
| <b>OBJ. 1</b> | <b>General cleanliness of the HC</b>     |                                                                                                                                                                                                                |        |          |                                                           |  |
| 1.1           | Consultation rooms are cleaned every day | HC rooms are mopped every day and the cleaning schedule is signed by the In-charge.                                                                                                                            | 7      | 9        |                                                           |  |
| 1.2           | Waiting area are cleaned every day       |                                                                                                                                                                                                                | 7      | 9        |                                                           |  |
| 1.3           | Toilet are cleaned every day             |                                                                                                                                                                                                                | 7      | 7        |                                                           |  |
| <b>TOTAL</b>  |                                          |                                                                                                                                                                                                                | 21./30 | 25./30   | ...../30                                                  |  |
| <b>OBJ. 2</b> | <b>Improvement in the organization</b>   |                                                                                                                                                                                                                |        |          |                                                           |  |
| 2.1           | HC opening between 7:30 am and 4pm       | The HC is open at 7:30 AM and time schedule is signed by every staff. All staff must sign when they leave                                                                                                      | 9      | 9        |                                                           |  |
| 2.2           | Flow of patient is followed              | A person from the HC is responsible for managing the patient flow. Patient wait time is reduced.                                                                                                               | 7      | 7        | There are numbering cards to facilitate waiting next time |  |
| 2.3           | Registers are well filled                | All registers are well filled and available in the HC every time                                                                                                                                               | 7      | 7        |                                                           |  |
| 2.4           | Drugs are required before shortages      | All patient receive appropriate drugs at the HC for free.                                                                                                                                                      | 7      | 7        |                                                           |  |
| <b>TOTAL</b>  |                                          |                                                                                                                                                                                                                | 30./40 | 30./40   | ...../40                                                  |  |
| <b>OBJ. 3</b> | <b>Care of material</b>                  |                                                                                                                                                                                                                |        |          |                                                           |  |
| 3.1           | Prevention against theft                 | A register with inputs and outputs is updated whenever necessary. Persons using the equipment must sign the register. Audit on 10 different items (presence and condition) will be done every                  | 7      | 7        |                                                           |  |
| 3.2           | maintenance of equipment                 | Set-up a follow-up of the maintenance of the equipment. Report all non-functional equipment to the DHO and find solutions to repair it if possible. In case of obsolete equipment remove it from health center | 7      | 7        |                                                           |  |
| <b>TOTAL</b>  |                                          |                                                                                                                                                                                                                | 14./20 | 14./20   | ...../20                                                  |  |
| <b>OBJ. 4</b> | <b>Feedback from communities</b>         |                                                                                                                                                                                                                |        |          |                                                           |  |

|                                                                                                            |                                                                                                |                                                                                           |  |       |       |     |                                                                                      |
|------------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------|--|-------|-------|-----|--------------------------------------------------------------------------------------|
| Communities are able to see improvement in the service quality; they are better satisfied of the services. |                                                                                                | The HCMC or VHC members will be invited to the meeting to give feedback from users.       |  | 7     | 7     |     | The midwife is receiving much praise from OPB.                                       |
| TOTAL                                                                                                      |                                                                                                |                                                                                           |  | 7/10  | 7/10  | /10 |                                                                                      |
| 5                                                                                                          | Medical assistant                                                                              |                                                                                           |  |       |       |     |                                                                                      |
| 5.1                                                                                                        | Opens the OPD every day                                                                        | OPD register records, checked by IA, HA/DHO through supervision                           |  | 9     | 9     |     |                                                                                      |
| 5.2                                                                                                        | Makes sure drug stocks are above 30% and do not reach red line                                 | Pharmacy stock cards well recorded, spot checks (physical verification) by the IA, HA/DHO |  | 9     | 9     |     | All antibiotics are in stock.                                                        |
| 5.3                                                                                                        | Makes sure critical equipment are available                                                    | Availability of updated equipment register/inventory confirmed by IA, HA/DHO              |  | 7     | 7     |     | Need hold cover to start updating.                                                   |
| 5.4                                                                                                        | Makes sure patient triaging is done                                                            | Spot checks by the IA, feedback from the HAC                                              |  | 7     | 7     |     | Infections & non-infections were in same bin. There is                               |
| 5.5                                                                                                        | Makes sure wastes are separated in the consultation room                                       | Presence of sharps and non-sharps bin in the consultation room                            |  | 5     | 7     |     | need to do waste management training. ST done here last                              |
|                                                                                                            |                                                                                                |                                                                                           |  | 34/50 | 36/50 | /50 |                                                                                      |
| 6.1                                                                                                        | Nurses / Midwives                                                                              |                                                                                           |  |       |       |     |                                                                                      |
| 6.1                                                                                                        | Maternity is opened every day and night and the Midwife is available.                          | Presence of the duty roster which is signed, checked by IA, HA/DHO through supervision    |  | 9     | 9     |     |                                                                                      |
| 6.2                                                                                                        | Makes sure babies born with breathing difficulties are well cared of                           | Presence of the functioning and clean resuscitation kit, verified by IA, HA/DHO           |  | 9     | 9     |     |                                                                                      |
| 6.3                                                                                                        | Make sure that all critical devices, equipment in the labour ward are available and sterilised | Presence of the infection prevention buckets, all labelled, confirmed by the Supervisors  |  | 7     | 7     |     | No enough buckets in labour beds although if were supplied to basins with milkage to |
| 6.4                                                                                                        | Makes sure the ward is clean, every aspect                                                     | Observation by the supervision team, feedback from the community                          |  | 7     | 7     |     | Wards not clean enough                                                               |
| 6.5                                                                                                        | Makes sure women in the labour ward are well managed                                           | Presence of the completed labour graphs through spot checks by IA, HA/DHO                 |  | 9     | 9     |     | Utilisation of photographs has really improved                                       |
| TOTAL                                                                                                      |                                                                                                |                                                                                           |  | 34/50 | 36/50 | /50 |                                                                                      |
| OBJ.7                                                                                                      | HSA's                                                                                          |                                                                                           |  |       |       |     |                                                                                      |

Active

Active

Went to 12.11

to the 5th floor

|                                                                                                    |  |                                                                                                                  |       |       |       |                                                                  |
|----------------------------------------------------------------------------------------------------|--|------------------------------------------------------------------------------------------------------------------|-------|-------|-------|------------------------------------------------------------------|
| Make sure that the work roster is available and filled every month                                 |  | Presence of the work roster/schedule and compliance to schedule report                                           | 9     | 9     |       | roster available                                                 |
| Outreach clinics are all opened and conducted during the month, following the schedule done at VHC |  | Outreach clinic reports, spot checks by IA, HA/DHO                                                               | 9     | 9     |       | No missed schedule                                               |
| At least 75% of active VHC members are maintained in the catchment area                            |  | Presence, availability of the VHC members, confirmed by IA and respective HSAs                                   | 7     | 7     |       |                                                                  |
| Confirmation of the HSA/s that he/she stays in the catchment                                       |  |                                                                                                                  | 7     | 7     |       |                                                                  |
| Makes sure all vaccines are in stock and immunization clinics are not cancelled                    |  | Vaccine register                                                                                                 | 9     | 9     |       | All vaccines available. No cancellations                         |
| Participate to all VHC meeting organized in the catchment area every month                         |  | Participant list, meeting reports                                                                                | 7     | 7     |       |                                                                  |
| TOTAL                                                                                              |  |                                                                                                                  | 48/60 | 48/60 | 60/60 |                                                                  |
| OBJ.8 HSAs Running Village Clinic but do not stay in the catchment                                 |  |                                                                                                                  |       |       |       |                                                                  |
| 8.1 Opening Days                                                                                   |  | Clinic opens at least 2 days in a week, verified by the village clinic committee records                         | 8     | 7     |       |                                                                  |
| 8.2 Opening and closing Time                                                                       |  | Clinic opens at 8:30 AM and closes at 4PM verified by the village clinic committee records                       | 7     | 9     |       |                                                                  |
| 8.3 Confirmation of patients/drug use audit                                                        |  | Random audit reports, done by the HSSC agreeing or disagreeing with the case names treated in the month          | 7     | 8     |       |                                                                  |
| TOTAL                                                                                              |  |                                                                                                                  | 22/30 | 24/30 | 30/30 |                                                                  |
| OBJ.9 HSAs running village clinic, stays in the catchment                                          |  |                                                                                                                  |       |       |       |                                                                  |
| 9.1 Confirmation of the clinic opening every days                                                  |  | The HSAs running village clinic use registers. The registers are well filled. The data recorded are all correct. | 7     | 7     |       | They usually open every day morning later continue routine work. |
| 9.2 Confirmation of the cases treated                                                              |  | Confirmed through random audits by the HSSC                                                                      | 9     | 9     |       |                                                                  |
| 9.3 Confirmation of the HSA residing in the catchment                                              |  | Presence of the HSA house in the village                                                                         | 9     | 9     |       |                                                                  |
| TOTAL                                                                                              |  |                                                                                                                  | 25/30 | 25/30 | 30/30 |                                                                  |

#### 4b. HC assessment checklist (2025 to 2026), empty

Evaluation grid HC

| HC name: ..... |                                                       | Month : .....                                                                                                                                                                                                                        |                   |         |                               |
|----------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------|-------------------------------|
|                | Objectives                                            | Indicator                                                                                                                                                                                                                            | Score out of 10   | Remarks | Action plan for next 3 months |
| <b>OBJ. 1</b>  | <b>General cleanliness of the HC</b>                  |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.1            | Consultation rooms are cleaned every day              | HC rooms are mopped every day and the cleaning schedule is signed by the In-charge.                                                                                                                                                  |                   |         |                               |
| 1.2            | Maternity is cleaned every day                        |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.3            | Waiting area are cleaned every day                    |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.4            | Waste bins available in designated places             |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.5            | Waste is segregated accordingly                       |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.6            | Cleaning roster available and followed                |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.7            | Handwashing facilities available at designated places |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.8            | Toilet and latrines are cleaned every day             |                                                                                                                                                                                                                                      |                   |         |                               |
| <b>TOTAL</b>   |                                                       |                                                                                                                                                                                                                                      | <b>..... / 80</b> |         |                               |
| <b>OBJ. 2</b>  | <b>Improvement in the organization</b>                |                                                                                                                                                                                                                                      |                   |         |                               |
| 2.1            | HC opening between 7:30 am and 4pm                    | time schedule is signed by every staff. All staff must sign when they leave                                                                                                                                                          |                   |         |                               |
| 2.2            | Flow of patient is followed                           | A person from the HC is responsible for managing the patient flow. Patient wait time is reduced.                                                                                                                                     |                   |         |                               |
| 2.3            | Registers are well filled                             | All registers are well filled and available in the HC every time                                                                                                                                                                     |                   |         |                               |
| 2.4            | Drugs are requested before shortages                  | All patient receive appropriate drugs at the HC for free.                                                                                                                                                                            |                   |         |                               |
| <b>TOTAL</b>   |                                                       |                                                                                                                                                                                                                                      | <b>..... / 40</b> |         |                               |
| <b>OBJ. 3</b>  | <b>Care of material</b>                               |                                                                                                                                                                                                                                      |                   |         |                               |
| 3.1            | Prevention against theft                              | A register with inputs and outputs is updated whenever necessary. Persons using the equipment must sign the register. Audit on 10 different items (presence and condition) will be done every quarter.                               |                   |         |                               |
| 3.2            | Maintenance of equipment                              | Set-up a follow-up of the maintenance of the equipment. Report all non-functional equipment to the DHO and find solutions to repair it if possible. In case of obsolete equipment remove it from health center and return to the DHO |                   |         |                               |
| <b>TOTAL</b>   |                                                       |                                                                                                                                                                                                                                      | <b>..... / 20</b> |         |                               |

|               |                                                                                                            |                                                                                                                |                   |  |  |
|---------------|------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------|-------------------|--|--|
| <b>OBJ. 4</b> | <b>Feedback from communities</b>                                                                           |                                                                                                                |                   |  |  |
| 4.1           | Communities are able to see improvement in the service quality; they are better satisfied of the services. | The HCMC or VHC members will be invited to the HCMC meeting to give feedback from users.                       |                   |  |  |
| 4.2           | Regular HCMC meetings conducted                                                                            | Meeting minutes and register well updated                                                                      |                   |  |  |
| <b>TOTAL</b>  |                                                                                                            |                                                                                                                | <b>..... / 20</b> |  |  |
| <b>OBJ.5</b>  | <b>OPD functioning</b>                                                                                     |                                                                                                                |                   |  |  |
| 5.1           | OPD is opening every day                                                                                   | OPD register records, checked by IA, DHO through supervision                                                   |                   |  |  |
| 5.2           | Drug stocks able to cover for the next month                                                               | Pharmacy stock cards well recorded, spot checks (physical verification) by the IA, DHO                         |                   |  |  |
| 5.3           | Critical equipment are available                                                                           | Availability of updated equipment register/inventory confirmed by IA, DHO                                      |                   |  |  |
| 5.4           | Patient triaging is done                                                                                   | Spot checks by the IA, feedback from the HAC                                                                   |                   |  |  |
| 5.5           | Wastes are separated in the consultation room                                                              | Presence of sharps and non-sharps bin in the consultation room                                                 |                   |  |  |
| 5.6           | Responsibilities are clear, in charge of waste management, in charge of water system management            | Duties allocated and shared with IA and MOH<br>Duty roster for waste management and water management available |                   |  |  |
|               |                                                                                                            |                                                                                                                | <b>..... / 60</b> |  |  |
| <b>OBJ. 6</b> | <b>Maternity unit</b>                                                                                      |                                                                                                                |                   |  |  |
| 6.1           | Maternity is opened every day and night and one Midwife is available at all time.                          | Presence of the duty roster which is signed, checked by IA, DHO through supervision                            |                   |  |  |
| 6.2           | Babies born with breathing difficulties are well cared of                                                  | Presence of the functioning and clean resuscitation kit, verified by IA, DHO                                   |                   |  |  |
| 6.3           | All critical devices, equipment in the labour ward are available and sterilised                            | Presence of the infection prevention buckets, all labelled, confirmed by the Supervisors                       |                   |  |  |
| 6.4           | The ward is clean, every aspect                                                                            | Observation by the supervision team, feedback from the community                                               |                   |  |  |
| 6.5           | Women in the labour ward are well managed                                                                  | Presence of the completed labour graphs through spot checks by IA, DHO                                         |                   |  |  |
| 6.6           | All antenatal mothers receive correct ANC services regardless of circumstances such as late coming         | Antenatal registers well filled                                                                                |                   |  |  |
| <b>TOTAL</b>  |                                                                                                            |                                                                                                                | <b>..... / 60</b> |  |  |

|              |                                                                                                   |                                                                                |                   |  |  |
|--------------|---------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------|--|--|
| <b>OBJ.7</b> | <b>Environmental services</b>                                                                     |                                                                                |                   |  |  |
| 7.1          | HSAs work roster is available and filled every month                                              | Presence of the work roster/schedule and compliance to schedule report         |                   |  |  |
| 7.2          | Outreach clinics are all opened and conducted during the month, following the schedule done at HC | Outreach clinic reports, spot checks by IA, DHO                                |                   |  |  |
| 7.3          | HSAs are supervising VHC members in the communities.                                              | Presence, availability of the VHC members, confirmed by IA and respective HSAs |                   |  |  |
| 7.4          | All HSAs stay in their catchment area.                                                            |                                                                                |                   |  |  |
| 7.5          | All HSAs stay in their catchment village.                                                         |                                                                                |                   |  |  |
| 7.6          | All vaccines are in stock and immunization clinics are conducted                                  | Vaccine register                                                               |                   |  |  |
| 7.7          | Cold chain is well maintained                                                                     |                                                                                |                   |  |  |
| 7.8          | All HSAs participate to all VHC meeting organized in the catchment area every month               | Participant list, meeting reports                                              |                   |  |  |
| <b>TOTAL</b> |                                                                                                   |                                                                                | <b>..... / 80</b> |  |  |

Date:

Name:

Signature:

Name:

Signature:

#### 4c. HP assessment checklist (2025 to 2026), empty

Evaluation grid HP

| HP name: ..... |                                                       | Month : .....                                                                                                                                                                                                                        |                   |         |                               |
|----------------|-------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|---------|-------------------------------|
|                | Objectives                                            | Indicator                                                                                                                                                                                                                            | Score out of 10   | Remarks | Action plan for next 3 months |
| <b>OBJ. 1</b>  | <b>General cleanliness of the HP</b>                  |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.1            | Consultation rooms are cleaned every day              | HP rooms are mopped every day and the cleaning schedule is signed by the In-charge.                                                                                                                                                  |                   |         |                               |
| 1.2            | Waiting area are cleaned every day                    |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.3            | Waste bins available in designated places             |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.4            | Waste is segregated accordingly                       |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.5            | Handwashing facilities available at designated places |                                                                                                                                                                                                                                      |                   |         |                               |
| 1.6            | Toilet and latrines are cleaned every day             |                                                                                                                                                                                                                                      |                   |         |                               |
| <b>TOTAL</b>   |                                                       |                                                                                                                                                                                                                                      | <b>..... / 60</b> |         |                               |
| <b>OBJ. 2</b>  | <b>Care of material</b>                               |                                                                                                                                                                                                                                      |                   |         |                               |
| 2.1            | Prevention against theft                              | A register with inputs and outputs is updated whenever necessary. Persons using the equipment must sign the register. Audit on 10 different items (presence and condition) will be done every quarter.                               |                   |         |                               |
| 2.2            | Maintenance of equipment                              | Set-up a follow-up of the maintenance of the equipment. Report all non-functional equipment to the DHO and find solutions to repair it if possible. In case of obsolete equipment remove it from health center and return to the DHO |                   |         |                               |
| <b>TOTAL</b>   |                                                       |                                                                                                                                                                                                                                      | <b>..... / 20</b> |         |                               |

|              |                                                                                                   |                                                                                |                  |  |  |
|--------------|---------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|------------------|--|--|
| <b>OBJ.3</b> | <b>Environmental services</b>                                                                     |                                                                                |                  |  |  |
| 3.1          | HSAs work roster is available and filled every month                                              | Presence of the work roster/schedule and compliance to schedule report         |                  |  |  |
| 3.2          | Outreach clinics are all opened and conducted during the month, following the schedule done at HC | Outreach clinic reports, spot checks by IA, DHO                                |                  |  |  |
| 3.3          | HSAs are supervising VHC members in the communities.                                              | Presence, availability of the VHC members, confirmed by IA and respective HSAs |                  |  |  |
| 3.4          | All HSAs stay in their catchment area.                                                            |                                                                                |                  |  |  |
| 3.5          | All HSAs stay in their catchment village.                                                         |                                                                                |                  |  |  |
| 3.6          | All vaccines are in stock and immunization clinics are conducted                                  | Vaccine register                                                               |                  |  |  |
| 3.7          | Cold chain is well maintained                                                                     |                                                                                |                  |  |  |
| 3.8          | All HSAs participate to all VHC meeting organized in the catchment area every month               | Participant list, meeting reports                                              |                  |  |  |
| <b>TOTAL</b> |                                                                                                   |                                                                                | <b>...../ 80</b> |  |  |
|              |                                                                                                   |                                                                                |                  |  |  |

Date:

Name:

Name:

Signature:

Signature:

#### 4d. VC assessment checklist (2025 to 2026), empty

### Evaluation grid VC

| VC name: ..... |                                                                                           | Date : .....                                                                                            |                 |         |                               |
|----------------|-------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------|-----------------|---------|-------------------------------|
|                | Objectives                                                                                | Indicator                                                                                               | Score out of 10 | Remarks | Action plan for next 3 months |
| <b>OBJ.1</b>   | <b>Village Clinic functioning</b>                                                         |                                                                                                         |                 |         |                               |
| 1.1            | HSA lives in the catchment area                                                           | Presence of the HSA house in the village                                                                |                 |         |                               |
| 1.2            | Opening Days for the previous month                                                       | Verified by the village clinic committee records                                                        |                 |         |                               |
| 1.3            | Opening and closing Time (only for HSA that are not living in their catchment village)    | Clinic opens at 8:30 AM and closes at 4PM verified by the village clinic committee records              |                 |         |                               |
| 1.4            | Confirmation of patients/drug use audit                                                   | Random audit reports, done by the HSSC agreeing or disagreeing with the case names treated in the month |                 |         |                               |
| 1.5            | All donated equipment and supplies are used for intended purpose                          | Digital thermometers, Solar sets and ORT kits available, well maintained and utilized                   |                 |         |                               |
| 1.6            | Registers are properly filled                                                             | Files, hard cover books and reporting tools available and well utilized                                 |                 |         |                               |
| 1.7            | Stock management is properly done                                                         | Medicines and supplies are well managed using stock cards or registers                                  |                 |         |                               |
| 1.8            |                                                                                           | All drugs available and request for new supplies placed timely                                          |                 |         |                               |
| 1.9            | IMCI procedures are well adhered to                                                       | Check U5 register previously seen cases for right diagnosis                                             |                 |         |                               |
| 1.10           |                                                                                           | First hand witness procedure on a sick under-five child                                                 |                 |         |                               |
| 1.11           | Village Clinic Health Committee or Village Health Committee is present and monitor the VC | Presence of VHC/VCC member                                                                              |                 |         |                               |
| 1.12           | Reports submitted every month                                                             | Availability of well filled duplicate reports for previous months                                       |                 |         |                               |

Date:

Name:

Signature:

Date:

Name:

Signature:

#### 4e. CMA assessment checklist (2025 to 2026), empty

### Evaluation grid for CMAs

| CMA's site name: ..... |                                                                                                        | Month: .....                                                                                   |                   |         |                               |
|------------------------|--------------------------------------------------------------------------------------------------------|------------------------------------------------------------------------------------------------|-------------------|---------|-------------------------------|
|                        | Objectives                                                                                             | Indicator                                                                                      | Score out of 10   | Remarks | Action plan for next 3 months |
| <b>OBI. 1</b>          | <b>CMA service</b>                                                                                     |                                                                                                |                   |         |                               |
| 1.1                    | Build and maintain therapeutic relationship with patients, clients and community in the catchment area | Random feedback from VHCs, observation of the consultation                                     |                   |         |                               |
| 1.2                    | Conduct comprehensive assessment of patients/clients needing midwifery services                        | Random verified patient/client health passports and registers, observation of the consultation |                   |         |                               |
| 1.3                    | Provide quality midwifery care to mother and families during antenatal consultation                    | Presence of well documented registers, observation of the consultation                         |                   |         |                               |
| 1.4                    | Provide quality midwifery care to mother, neonates and families during postnatal consultation          |                                                                                                |                   |         |                               |
| 1.5                    | Provide quality midwifery care to mother and families for family planning                              |                                                                                                |                   |         |                               |
| 1.6                    | Document and keep updating all registers used during service delivery                                  | Presence of well filled registers                                                              |                   |         |                               |
| 1.7                    | Adhere to standard infection prevention precautions and control practices                              | Presence of handwashing facilities and waste bins                                              |                   |         |                               |
| 1.8                    | Conduct home visits for all pregnant women, postnatal mothers and neonates                             | CBMNC reports                                                                                  |                   |         |                               |
| 1.9                    | Conduct information, education and counselling activities (at the site)                                | Availability of Health education schedule                                                      |                   |         |                               |
| 1.10                   | CMA available all days from Monday to Friday to provide midwifery services (at least 1 CMA available)  | Presence of CMA at HP or Community, presence of a roster                                       |                   |         |                               |
| <b>TOTAL</b>           |                                                                                                        |                                                                                                | <b>...../ 100</b> |         |                               |
|                        |                                                                                                        |                                                                                                |                   |         |                               |

Date: \_\_\_\_\_

Name: \_\_\_\_\_ Name: \_\_\_\_\_

Signature: \_\_\_\_\_ Signature: \_\_\_\_\_

4f. DHO tool for HC assessment (from 2026), empty and filled

|          |                                                                       |     |    |     |
|----------|-----------------------------------------------------------------------|-----|----|-----|
|          | <b>HEALTH FACILITY ASSESMENT CHECKLIST</b>                            |     |    |     |
|          | <b>FACILITY NAME:</b>                                                 |     |    |     |
|          | <b>MONTH:</b>                                                         |     |    |     |
|          |                                                                       |     |    |     |
| <b>A</b> | <b>GENERAL</b>                                                        | Yes | No | N/A |
| 1        | Working water system (OPD+maternity)                                  |     |    |     |
| 2        | Good condition of infrastructure: windows and roofing                 |     |    |     |
| 3        | Working electricity                                                   |     |    |     |
| 4        | Working toilets (OPD+maternity)                                       |     |    |     |
| <b>B</b> | <b>OPD</b>                                                            |     |    |     |
| 5        | Sufficient opening days for the last month (5 per week)               |     |    |     |
| 6        | Waste disposal available                                              |     |    |     |
| 7        | General cleanliness of the place                                      |     |    |     |
| 8        | Working placenta pit and incinerator                                  |     |    |     |
| 9        | Clinical observation: good diagnosis                                  |     |    |     |
| 10       | Clinical observation: good treatment                                  |     |    |     |
| 11       | Clinical observation: staff attitude towards patient                  |     |    |     |
| <b>C</b> | <b>MATERNITY</b>                                                      |     |    |     |
| 12       | Family planning registers: available and correctly filled             |     |    |     |
| 13       | Family planning reports: available and correctly filled               |     |    |     |
| 14       | ANC registers: available and correctly filled                         |     |    |     |
| 15       | ANC reports: available and correctly filled                           |     |    |     |
| 16       | Are the following preventative drugs available: SP, fefo, albendazole |     |    |     |
| 17       | Is TTV available?                                                     |     |    |     |
| 18       | Are HCG test kits available?                                          |     |    |     |
| 19       | Maternity register: available and correctly filled                    |     |    |     |
| 20       | Postnatal register: available and correctly filled                    |     |    |     |
| 21       | Partographs: available and correctly filled                           |     |    |     |

|          |                                                                                                                     |  |  |  |
|----------|---------------------------------------------------------------------------------------------------------------------|--|--|--|
| 22       | Are protocols posted on the wall?                                                                                   |  |  |  |
| 23       | Oxytocin available                                                                                                  |  |  |  |
| 24       | Magnesium sulphate available                                                                                        |  |  |  |
| 25       | Parental antibiotics available                                                                                      |  |  |  |
| 26       | Is sterisation of delivery instruments being done using the MOH protocol?                                           |  |  |  |
| 27       | Availability of resuscitation equipments                                                                            |  |  |  |
| 28       | Does the maternity follow Infection Prevention Control?                                                             |  |  |  |
| 29       | Presence of labelled: Placenta bucket, infections bucket, noninfection bucket, soapy water, clolinated water bucket |  |  |  |
| 30       | Does the facility have waiting room for expectant mother?                                                           |  |  |  |
| <b>D</b> | <b>CBMNC</b>                                                                                                        |  |  |  |
| 31       | Availability of demographic data                                                                                    |  |  |  |
| 32       | Availability of STD reporting forms/ tools                                                                          |  |  |  |
| 33       | Are all reports filled and documented?                                                                              |  |  |  |
| 34       | Are reports submitted on time?                                                                                      |  |  |  |

|          |                                                                                                             |  |  |  |
|----------|-------------------------------------------------------------------------------------------------------------|--|--|--|
| <b>E</b> | <b>FAMILY PLANNING &amp; IMMUNIZATION</b>                                                                   |  |  |  |
| 35       | Availability of trained providers for the methods                                                           |  |  |  |
| 36       | Availability of appropriate items (couch, weighing scale, BP Machine, implant set, sterilisation equipment) |  |  |  |
| 37       | Availability of short term methods (eg depo, Sayana, COCs)                                                  |  |  |  |
| 38       | Availability of long term methods (Jadelle, Nor plant, Implanon, loop)                                      |  |  |  |
| 39       | assessments:                                                                                                |  |  |  |
| 40       | Clinical observation: clients receive information or health education for informed decision                 |  |  |  |
| 41       | Clinical observation: counselling is done                                                                   |  |  |  |
| 42       | Clinical observation: comprehensive history is done                                                         |  |  |  |
| 43       | Clinical observation: examination is done according to protocol                                             |  |  |  |
| 44       | Availability of EPI (Expanded Program of immunisation)                                                      |  |  |  |
| 45       | Availability and validity of vaccines: BCG, OPV, PENTA, PCV, ROTA, IPV, Measles, MV                         |  |  |  |
| 46       | Availability of functional refrigerators between +2 to +8°C                                                 |  |  |  |
| 47       | Temperature chart filled two times per day                                                                  |  |  |  |
| 48       | Availability of ice packs, vaccines monitors and                                                            |  |  |  |
| 49       | Availability of under 2 registers, tally books, microplans                                                  |  |  |  |
| 50       | Registers, tally sheets, monthly reports: available and correctly filled                                    |  |  |  |
| 51       | Outreach clinics planned and displayed publicly                                                             |  |  |  |

**GENERAL COMMENTS:**

4g. DHO tool for VC assessment checklist (? to 2026), empty and filled

Checklist DHO supervision  
Village Clinics

| COMMUNITY CASE MANAGEMENT H.S.A SUPERVISION CHECKLIST                                                                                                                                               |                                                                                       |     |                                     |    |         |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-----|-------------------------------------|----|---------|
| Supervisor Name:                                                                                                                                                                                    |                                                                                       |     | Date:                               |    |         |
| HSA name:                                                                                                                                                                                           |                                                                                       |     | District:                           |    |         |
| Name of village clinic:                                                                                                                                                                             |                                                                                       |     | Health facility:                    |    |         |
| Place where the clinic is operated:                                                                                                                                                                 |                                                                                       |     | Number of under five children:..... |    |         |
| Distance from reporting H/F:                                                                                                                                                                        |                                                                                       |     |                                     |    |         |
| #                                                                                                                                                                                                   | Item                                                                                  | Yes | No                                  | NA | Comment |
| <b>A. CASE MANAGEMENT</b> (Observe the HSA managing a sick child, or use a case scenario from your supervision materials. TICK if you observed a sick child ___ or if you used a case scenario ___) |                                                                                       |     |                                     |    |         |
| 1                                                                                                                                                                                                   | Takes child's identification (name AND age AND sex )?                                 |     |                                     |    |         |
| 2                                                                                                                                                                                                   | Assesses for all danger signs correctly                                               |     |                                     |    |         |
| 3                                                                                                                                                                                                   | Identifies danger sign(s) correctly                                                   |     |                                     |    |         |
| 4                                                                                                                                                                                                   | Counts respiratory rate correctly (+/- 2 breaths)                                     |     |                                     |    |         |
| 5                                                                                                                                                                                                   | Decides to treat or refer child's illness correctly                                   |     |                                     |    |         |
| 6                                                                                                                                                                                                   | Gives correct treatment                                                               |     |                                     |    |         |
| 7                                                                                                                                                                                                   | Demonstrates how to administer treatment correctly                                    |     |                                     |    |         |
| 8                                                                                                                                                                                                   | Counsels (correct messages on feeding, increased fluids and when to return)           |     |                                     |    |         |
| 9                                                                                                                                                                                                   | Explains how to administer medicine correctly                                         |     |                                     |    |         |
| 10                                                                                                                                                                                                  | Asks caregiver to repeat back how to administer medicine                              |     |                                     |    |         |
| 11                                                                                                                                                                                                  | Asks caregiver to return for follow-up visit                                          |     |                                     |    |         |
| 12                                                                                                                                                                                                  | Refers if child has danger sign or condition he/she cannot treat                      |     |                                     |    |         |
| 13                                                                                                                                                                                                  | Facilitates referral (provides referral slip AND first dose)                          |     |                                     |    |         |
|                                                                                                                                                                                                     | If fever performs mRDT correctly                                                      |     |                                     |    |         |
| 14                                                                                                                                                                                                  | Observes FEFO                                                                         |     |                                     |    |         |
| 15                                                                                                                                                                                                  | Procedure explained to the caregiver                                                  |     |                                     |    |         |
| 16                                                                                                                                                                                                  | Site selected, cleaned with alcohol swab and allowed to dry                           |     |                                     |    |         |
| 17                                                                                                                                                                                                  | Collects adequate volume of blood                                                     |     |                                     |    |         |
| 18                                                                                                                                                                                                  | Avoids excessive squeezing                                                            |     |                                     |    |         |
| 19                                                                                                                                                                                                  | Waits for correct time according to manufacture's instructions                        |     |                                     |    |         |
| 20                                                                                                                                                                                                  | Reads the results correctly                                                           |     |                                     |    |         |
| 21                                                                                                                                                                                                  | Records the results                                                                   |     |                                     |    |         |
| 22                                                                                                                                                                                                  | Disposes off waste materials in sharps and non sharps containers                      |     |                                     |    |         |
|                                                                                                                                                                                                     | OVERALL SUMMARY ("Yes" for 2, 5, 6 and 8, if fever then including 16, 17, 19, and 20) |     |                                     |    |         |
| <b>B. INFORMATION-DECISION-TREATMENT CONSISTENCY</b> (Review the 5 most recent cases in the Register.)                                                                                              |                                                                                       |     |                                     |    |         |
| 23                                                                                                                                                                                                  | Case 1: consistent information, decision and treatment                                |     |                                     |    |         |
| 24                                                                                                                                                                                                  | Case 2: consistent information, decision and treatment                                |     |                                     |    |         |
| 25                                                                                                                                                                                                  | Case 3: consistent information, decision and treatment                                |     |                                     |    |         |
| 26                                                                                                                                                                                                  | Case 4: consistent information, decision and treatment                                |     |                                     |    |         |
| 27                                                                                                                                                                                                  | Case 5: consistent information, decision and treatment                                |     |                                     |    |         |
|                                                                                                                                                                                                     | OVERALL SUMMARY (4/5 or 5/5 cases correct)                                            |     |                                     |    |         |

| COMMUNITY CASE MANAGEMENT H.S.A SUPERVISION CHECKLIST                                                                                                                                                |                                                                                       |                                           |    |    |                      |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------|-------------------------------------------|----|----|----------------------|
| Supervisor Name: <b>JOSEPH NAWALE</b>                                                                                                                                                                |                                                                                       | Date: <b>3/02/26</b>                      |    |    |                      |
| HSA name: <b>HELIX CHAMBAWALA</b>                                                                                                                                                                    |                                                                                       | District: <b>PHALOMBE</b>                 |    |    |                      |
| Name of village clinic: <b>MANDAWALA</b>                                                                                                                                                             |                                                                                       | Health facility: <b>Nampayo</b>           |    |    |                      |
| Place where the clinic is operated: <b>Mandawala</b>                                                                                                                                                 |                                                                                       | Number of under five children: <b>374</b> |    |    |                      |
| Distance from reporting H/F: <b>8 km</b>                                                                                                                                                             |                                                                                       |                                           |    |    |                      |
| #                                                                                                                                                                                                    | Item                                                                                  | Yes                                       | No | NA | Comment              |
| <b>A. CASE MANAGEMENT</b> (Observe the HSA managing a sick child, or use a case scenario from your supervision materials. TICK if you observed a sick child ___ or if you used a case scenario ___.) |                                                                                       |                                           |    |    |                      |
| 1                                                                                                                                                                                                    | Takes child's identification (name AND age AND sex)?                                  | 1                                         |    |    |                      |
| 2                                                                                                                                                                                                    | Assesses for all danger signs correctly                                               | 1                                         |    |    |                      |
| 3                                                                                                                                                                                                    | Identifies danger sign(s) correctly                                                   | 1                                         |    |    |                      |
| 4                                                                                                                                                                                                    | Counts respiratory rate correctly (+/- 2 breaths)                                     |                                           | 1  |    |                      |
| 5                                                                                                                                                                                                    | Decides to treat or refer child's illness correctly                                   |                                           | 1  |    |                      |
| 6                                                                                                                                                                                                    | Gives correct treatment                                                               | 1                                         |    |    |                      |
| 7                                                                                                                                                                                                    | Demonstrates how to administer treatment correctly                                    |                                           | 1  |    |                      |
| 8                                                                                                                                                                                                    | Counsels (correct messages on feeding, increased fluids and when to return)           | 1                                         |    |    |                      |
| 9                                                                                                                                                                                                    | Explains how to administer medicine correctly                                         |                                           | 1  |    |                      |
| 10                                                                                                                                                                                                   | Asks caregiver to repeat back how to administer medicine                              |                                           | 1  |    |                      |
| 11                                                                                                                                                                                                   | Asks caregiver to return for follow-up visit                                          | 1                                         |    |    |                      |
| 12                                                                                                                                                                                                   | Refers if child has danger sign or condition he/she cannot treat                      | 1                                         |    |    |                      |
| 13                                                                                                                                                                                                   | Facilitates referral (provides referral slip AND first dose)                          |                                           | 1  |    | NO referral slip     |
|                                                                                                                                                                                                      | If fever performs mRDT correctly                                                      | 1                                         |    |    |                      |
| 14                                                                                                                                                                                                   | Observes FEFO                                                                         | 1                                         |    |    |                      |
| 15                                                                                                                                                                                                   | Procedure explained to the caregiver                                                  | 1                                         |    |    |                      |
| 16                                                                                                                                                                                                   | Site selected, cleaned with alcohol swab and allowed to dry                           | 1                                         |    |    |                      |
| 17                                                                                                                                                                                                   | Collects adequate volume of blood                                                     | 1                                         |    |    |                      |
| 18                                                                                                                                                                                                   | Avoids excessive squeezing                                                            | 1                                         |    |    |                      |
| 19                                                                                                                                                                                                   | Waits for correct time according to manufacture's instructions                        | 1                                         |    |    |                      |
| 20                                                                                                                                                                                                   | Reads the results correctly                                                           | 1                                         |    |    |                      |
| 21                                                                                                                                                                                                   | Records the results                                                                   | 1                                         |    |    |                      |
| 22                                                                                                                                                                                                   | Disposes off waste materials in sharps and non sharps containers                      |                                           | 1  |    | No waste segregation |
|                                                                                                                                                                                                      | OVERALL SUMMARY ("Yes" for 2, 5, 6 and 8, if fever then including 16, 17, 19, and 20) | 1                                         | 6  | 7  |                      |
| <b>B. INFORMATION-DECISION-TREATMENT CONSISTENCY</b> (Review the 5 most recent cases in the Register.)                                                                                               |                                                                                       |                                           |    |    |                      |
| 23                                                                                                                                                                                                   | Case 1: consistent information, decision and treatment                                | 1                                         |    |    |                      |
| 24                                                                                                                                                                                                   | Case 2: consistent information, decision and treatment                                | 1                                         | 1  |    |                      |
| 25                                                                                                                                                                                                   | Case 3: consistent information, decision and treatment                                |                                           | 1  |    |                      |
| 26                                                                                                                                                                                                   | Case 4: consistent information, decision and treatment                                | 1                                         |    |    |                      |
| 27                                                                                                                                                                                                   | Case 5: consistent information, decision and treatment                                |                                           | 1  |    |                      |
|                                                                                                                                                                                                      | OVERALL SUMMARY (4/5 or 5/5 cases correct)                                            | 3                                         | 2  |    |                      |

| ATA QUALITY                                                                      |                                                                                                                                                     |  |  |  |
|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 28                                                                               | Village Clinic Register filled Correctly completely (all blanks filled and all boxes appropriately marked) for last full sheet (= 30 pages)         |  |  |  |
| 29                                                                               | Page summaries done correctly for last full sheet (= 30 pages)                                                                                      |  |  |  |
| 30                                                                               | Copies of at least previous 3 Correct Monthly Reports kept at clinic                                                                                |  |  |  |
| 31                                                                               | CCM Monthly Report submitted to health facility last month?(Ask for a copy to verify)                                                               |  |  |  |
| OVERALL SUMMARY ("Yes" for items 28, 29, and 31)                                 |                                                                                                                                                     |  |  |  |
| <b>D. LOGISTICS</b> (Observe medicine box, mRDT and medicines)                   |                                                                                                                                                     |  |  |  |
| 32                                                                               | Medicine stored in a 2 lock system medicine box                                                                                                     |  |  |  |
| 33                                                                               | mRDT stored in a 2 lock system medicine box                                                                                                         |  |  |  |
| 34                                                                               | mRDT are valid (unexpired)                                                                                                                          |  |  |  |
| 35                                                                               | All medicine are valid (unexpired).                                                                                                                 |  |  |  |
| OVERALL SUMMARY ("Yes" for 32, 33, 34 and 35 )                                   |                                                                                                                                                     |  |  |  |
| <b>E. AVAILABILITY OF MEDICINE</b> (Check medicines and ask about availability.) |                                                                                                                                                     |  |  |  |
| 36                                                                               | Do you have a medicine requisition order receipt (records of medicine recently ordered / received)                                                  |  |  |  |
| 37                                                                               | Do you receive the required amount of medicines ordered                                                                                             |  |  |  |
| 38                                                                               | Are quantities of medicines received the same on requisition book & on Form 1A?                                                                     |  |  |  |
| 39                                                                               | Amoxicilin (approximately 60 tablets)                                                                                                               |  |  |  |
| 40                                                                               | Did you have Amoxicilin everyday last month? If no, for about how many days were you without Amoxicilin?.....                                       |  |  |  |
| 41                                                                               | Rectal Artesunate (At least 10 suppositories)                                                                                                       |  |  |  |
| 42                                                                               | Did you have Artesunate everyday last month? If no, for how many days were without Artesunate?.....                                                 |  |  |  |
| 43                                                                               | LA 1X6 (At least 36 tablets = 6 blister packs)                                                                                                      |  |  |  |
| 44                                                                               | LA 2X6 (At least 48 tablets = 4 blister packs)                                                                                                      |  |  |  |
| 45                                                                               | Did you have LA everyday last month? If no, for about how many days were you without LA last month?.....                                            |  |  |  |
| 46                                                                               | mRDT (At least 10 tests)                                                                                                                            |  |  |  |
| 47                                                                               | Did you have mRDT everyday last month? If no, for about how many days were you without mRDT?.....                                                   |  |  |  |
| 48                                                                               | ORS (At least 12 Sachets)                                                                                                                           |  |  |  |
| 49                                                                               | Did you have ORS everyday last month? If no, for about how many days were you without ORS last month?.....                                          |  |  |  |
| 50                                                                               | Zinc (Approximately 60 tablets)                                                                                                                     |  |  |  |
| 51                                                                               | Paracetamol (Approximately 36 tablets)                                                                                                              |  |  |  |
| 52                                                                               | Eye ointment (At least 6 tubes)                                                                                                                     |  |  |  |
| 53                                                                               | Did you have a continuous supply of LA, mRDT, RA, Amoxicilin, and ORS for the last 3 months without any stock-out of those products?                |  |  |  |
| 54                                                                               | Did you have a timer and a continuous supply of LA, mRDT, RA, Amoxicilin, ORS and zinc for the last 3 months without stock-out of any for 7 or more |  |  |  |
| OVERALL SUMMARY ("Yes" for 39, 41, 43, 44, 46 and 48                             |                                                                                                                                                     |  |  |  |

# DATA QUALITY

|                                                                                  |                                                                                                                                                     |    |   |                                    |
|----------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|----|---|------------------------------------|
| 28                                                                               | Village Clinic Register filled Correctly completely (all blanks filled and all boxes appropriately marked) for last full sheet (= 30 pages)         | 1  |   |                                    |
| 29                                                                               | Page summaries done correctly for last full sheet (= 30 pages)                                                                                      | 1  |   |                                    |
| 30                                                                               | Copies of at least previous 3 Correct Monthly Reports kept at clinic                                                                                | 1  |   |                                    |
| 31                                                                               | CCM Monthly Report submitted to health facility last month? (Ask for a copy to verify)                                                              | 1  |   |                                    |
|                                                                                  | OVERALL SUMMARY ("Yes" for items 28, 29, and 31)                                                                                                    | 2  | 2 |                                    |
| <b>D. LOGISTICS (Observe medicine box, mRDT and medicines)</b>                   |                                                                                                                                                     |    |   |                                    |
| 32                                                                               | Medicine stored in a 2 lock system medicine box                                                                                                     | 1  |   | Needs repair, ok                   |
| 33                                                                               | mRDT stored in a 2 lock system medicine box                                                                                                         | 1  |   |                                    |
| 34                                                                               | mRDT are valid (unexpired)                                                                                                                          | 1  | 1 |                                    |
| 35                                                                               | All medicine are valid (unexpired)                                                                                                                  | 2  | 2 |                                    |
|                                                                                  | OVERALL SUMMARY ("Yes" for 32, 33, 34 and 35)                                                                                                       |    |   |                                    |
| <b>E. AVAILABILITY OF MEDICINE (Check medicines and ask about availability.)</b> |                                                                                                                                                     |    |   |                                    |
| 36                                                                               | Do you have a medicine requisition order receipt (records of medicine recently ordered / received)                                                  | 1  |   |                                    |
| 37                                                                               | Do you receive the required amount of medicines ordered                                                                                             | 1  |   |                                    |
| 38                                                                               | Are quantities of medicines received the same on requisition book & on Form 1A?                                                                     | 1  |   |                                    |
| 39                                                                               | Amoxicilin (approximately 60 tablets)                                                                                                               | 1  |   |                                    |
| 40                                                                               | Did you have Amoxicilin everyday last month? If no, for about how many days were you without Amoxicilin?.....                                       | 1  |   |                                    |
| 41                                                                               | Rectal Artesunate (At least 10 suppositories)                                                                                                       |    | 1 |                                    |
| 42                                                                               | Did you have Artesunate everyday last month? If no, for how many days were you without Artesunate?..... 30                                          | 1  |   |                                    |
| 43                                                                               | LA 1X6 (At least 36 tablets = 6 blister packs)                                                                                                      | 1  |   |                                    |
| 44                                                                               | LA 2X6 (At least 48 tablets = 4 blister packs)                                                                                                      | 1  |   |                                    |
| 45                                                                               | Did you have LA everyday last month? If no, for about how many days were you without LA last month?.....                                            | 1  |   |                                    |
| 46                                                                               | mRDT (At least 10 tests)                                                                                                                            | 1  |   |                                    |
| 47                                                                               | Did you have mRDT everyday last month? If no, for about how many days were you without mRDT?.....                                                   | 1  | 1 | expired                            |
| 48                                                                               | ORS (At least 12 Sachets)                                                                                                                           | 1  |   |                                    |
| 49                                                                               | Did you have ORS everyday last month? If no, for about how many days were you without ORS last month?.....                                          | 1  |   |                                    |
| 50                                                                               | Zinc (Approximately 60 tablets)                                                                                                                     | 1  |   |                                    |
| 51                                                                               | Paracetamol (Approximately 36 tablets)                                                                                                              |    | 1 |                                    |
| 52                                                                               | Eye ointment (At least 6 tubes)                                                                                                                     |    | 1 |                                    |
| 53                                                                               | Did you have a continuous supply of LA, mRDT, RA, Amoxicilin, and ORS for the last 3 months without any stock-out of those products?                |    | 1 | Only have LA, mRDT, 2nd Amoxicilin |
| 54                                                                               | Did you have a timer and a continuous supply of LA, mRDT, RA, Amoxicilin, ORS and zinc for the last 3 months without stock-out of any for 7 or more | 13 | 5 |                                    |
|                                                                                  | OVERALL SUMMARY ("Yes" for 39, 41, 43, 44, 46 and 48)                                                                                               |    |   |                                    |

| AVAILABILITY OF SUPPLIES (Ask HSA to show you the following.) |                                                                                                                     |                   |  |  |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------|--|--|
| 55                                                            | PPE for COVID-19 IPC:                                                                                               | Face Masks/Shield |  |  |
|                                                               | -                                                                                                                   | Hand sanitizer    |  |  |
|                                                               | -                                                                                                                   | Soap              |  |  |
| 56                                                            | Disposable gloves                                                                                                   |                   |  |  |
| 57                                                            | Disposable Aprons                                                                                                   |                   |  |  |
| 58                                                            | Appropriate timer (measures seconds) available and functioning                                                      |                   |  |  |
| 59                                                            | Blank Monthly Report forms (at least 2)                                                                             |                   |  |  |
| 60                                                            | Village Clinic Register with blank pages (for at least 10 cases)                                                    |                   |  |  |
| 61                                                            | Laminated Sick Child Recording Form in color                                                                        |                   |  |  |
| 62                                                            | Blank referral slips (at least 3)                                                                                   |                   |  |  |
| 63                                                            | Supervision Log Book                                                                                                |                   |  |  |
| 64                                                            | MUAC tape                                                                                                           |                   |  |  |
| 65                                                            | Plastic pail                                                                                                        |                   |  |  |
| 66                                                            | Basin                                                                                                               |                   |  |  |
| 67                                                            | Spoons (at least 2)                                                                                                 |                   |  |  |
| 68                                                            | Cups (at least 2)                                                                                                   |                   |  |  |
| 69                                                            | Sharps containers                                                                                                   |                   |  |  |
| 70                                                            | Biohazard bags                                                                                                      |                   |  |  |
| OVERALL SUMMARY ("Yes" for items 58, 59, 62 and 64)           |                                                                                                                     |                   |  |  |
| G. COMMUNITY INVOLVEMENT (Ask VHC Representative if...)       |                                                                                                                     |                   |  |  |
| 71                                                            | Do all VHC members participate actively on clinic activities?                                                       |                   |  |  |
| 72                                                            | Was the VHC oriented to its roles?                                                                                  |                   |  |  |
| 73                                                            | If yes, when was it last oriented?                                                                                  |                   |  |  |
| 74                                                            | VHC helps monitor medicine availability? (available during clinic OR sign medicine order form OR witness re-supply) |                   |  |  |
| 75                                                            | VHC member keeps one set of medicine box keys                                                                       |                   |  |  |
| 76                                                            | VHC held child health mobilization or education session in the last quarter                                         |                   |  |  |
| OVERALL SUMMARY ("Yes" for 75 and 76)                         |                                                                                                                     |                   |  |  |

| AVAILABILITY OF SUPPLIES (Ask HSA to show you the following.) |                                                                                                                     |                   |    |                  |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------|-------------------|----|------------------|
| 55                                                            | PPE for COVID-19 IPC:                                                                                               | Face Masks/Shield | 1  |                  |
|                                                               | -                                                                                                                   | Hand sanitizer    | 1  |                  |
|                                                               | -                                                                                                                   | Soap              | 1  |                  |
| 56                                                            | Disposable gloves                                                                                                   |                   | 1  |                  |
| 57                                                            | Disposable Aprons                                                                                                   |                   | 1  |                  |
| 58                                                            | Appropriate timer (measures seconds) available and functioning                                                      |                   | 1  | its a stop watch |
| 59                                                            | Blank Monthly Report forms (at least 2)                                                                             |                   | 1  |                  |
| 60                                                            | Village Clinic Register with blank pages (for at least 10 cases)                                                    |                   | 1  |                  |
| 61                                                            | Laminated Sick Child Recording Form in color                                                                        |                   | 1  |                  |
| 62                                                            | Blank referral slips (at least 3)                                                                                   |                   | 1  | out of stock     |
| 63                                                            | Supervision Log Book                                                                                                |                   | 1  |                  |
| 64                                                            | MUAC tape                                                                                                           |                   | 1  |                  |
| 65                                                            | Plastic pail                                                                                                        |                   | 1  |                  |
| 66                                                            | Basin                                                                                                               |                   | 1  |                  |
| 67                                                            | Spoons (at least 2)                                                                                                 |                   | 1  |                  |
| 68                                                            | Cups (at least 2)                                                                                                   |                   | 1  |                  |
| 69                                                            | Sharps containers                                                                                                   |                   | 1  |                  |
| 70                                                            | Biohazard bags                                                                                                      |                   | 1  | not ordered      |
| OVERALL SUMMARY ("Yes" for items 58, 59, 62 and 64)           |                                                                                                                     |                   | 11 | 7                |
| G. COMMUNITY INVOLVEMENT (Ask VHC Representative if...)       |                                                                                                                     |                   |    |                  |
| 71                                                            | Do all VHC members participate actively on clinic activities?                                                       |                   |    |                  |
| 72                                                            | Was the VHC oriented to its roles?                                                                                  |                   |    |                  |
| 73                                                            | If yes, when was it last oriented?                                                                                  |                   |    | September 2      |
| 74                                                            | VHC helps monitor medicine availability? (available during clinic OR sign medicine order form OR witness re-supply) |                   |    |                  |
| 75                                                            | VHC member keeps one set of medicine box keys                                                                       |                   |    |                  |
| 76                                                            | VHC held child health mobilization or education session in the last quarter                                         |                   |    |                  |

| SOCIAL BEHAVIOUR CHANGE COMMUNICATION (SBCC) CARE SEEKING     |                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
|---------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|--|--|
| 77                                                            | Do you experience high numbers of attendance (all cases / conditions)?; on average, how many per month?                                                                                                                                                                                                                                                                                           |  |  |  |
|                                                               | <i>Instruction: ( Yes = 80% for 78,79 and 80) and count recent 10 cases from register</i>                                                                                                                                                                                                                                                                                                         |  |  |  |
| 78                                                            | Sought care within 1 day for Fever (check reporting days)                                                                                                                                                                                                                                                                                                                                         |  |  |  |
| 79                                                            | Sought care within 2 days for diarrhoea (check reporting days)                                                                                                                                                                                                                                                                                                                                    |  |  |  |
| 80                                                            | Sought care within 3 days for cough (check reporting days)                                                                                                                                                                                                                                                                                                                                        |  |  |  |
|                                                               | OVERALL SUMMARY (Yes, for 78,79 and 80)                                                                                                                                                                                                                                                                                                                                                           |  |  |  |
| <b>I. WATER and SANITATION at the CLINIC</b> (Observe for...) |                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| 81                                                            | Does the clinic have a latrine?                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| 82                                                            | Latrine (mud or brick) with drop-hole cover                                                                                                                                                                                                                                                                                                                                                       |  |  |  |
| 83                                                            | Hand washing facility (running water) with soap available at latrine?                                                                                                                                                                                                                                                                                                                             |  |  |  |
| 84                                                            | Safe, protected source of water at the clinic                                                                                                                                                                                                                                                                                                                                                     |  |  |  |
|                                                               | OVERALL SUMMARY ("Yes" for 82 and 84)?                                                                                                                                                                                                                                                                                                                                                            |  |  |  |
| J                                                             | <b>MENTORSHIP AND SUPERVISION</b> (Ask & check schedules)                                                                                                                                                                                                                                                                                                                                         |  |  |  |
| 85                                                            | Were you mentored last quarter?                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| 86                                                            | Were you shared a mentorship schedule for last quarter?                                                                                                                                                                                                                                                                                                                                           |  |  |  |
| 87                                                            | Were you supervised last quarter?                                                                                                                                                                                                                                                                                                                                                                 |  |  |  |
| 88                                                            | If yes, was supervision log book filled? (check for action points)                                                                                                                                                                                                                                                                                                                                |  |  |  |
| 89                                                            | Were you shared a supervision schedule last quarter?                                                                                                                                                                                                                                                                                                                                              |  |  |  |
|                                                               | OVERALL SUMMARY (Yes, for 85 and 87)                                                                                                                                                                                                                                                                                                                                                              |  |  |  |
| Total Scores out of 10 modules                                |                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| <b>SUMMARY</b>                                                |                                                                                                                                                                                                                                                                                                                                                                                                   |  |  |  |
| 90                                                            | What were the HSA's most important concerns (and your responses)? Number by priority.                                                                                                                                                                                                                                                                                                             |  |  |  |
| 91                                                            | Observations, Mentored areas and recommendations? Also record in Supervision Log Book at Village Clinic. Remember to document on separate sheet ALL areas that are marked No and how mentorship was carried out. Including the documentation of comparison how reports from H/C in Form 1B are collating Form 1A data correctly Document How referral is performed plus challenges faced by HSAs. |  |  |  |

| NORMAL BEHAVIOUR CHANGE COMMUNICATION (SBCC) CARE SEEKING                          |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
|------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|---|---------|
| 78                                                                                 | Do you experience high numbers of attendance (all cases / conditions)?, on average, how many per month?                                                                                                                                                                                                                                                                                           | 40 | 1 |         |
| Instruction: (Yes = 80% for 78, 79 and 80) and count recent 10 cases from register |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
| 79                                                                                 | Sought care within 1 day for Fever (check reporting days)                                                                                                                                                                                                                                                                                                                                         |    | 1 |         |
| 80                                                                                 | Sought care within 2 days for diarrhoea (check reporting days)                                                                                                                                                                                                                                                                                                                                    | 1  |   |         |
|                                                                                    | Sought care within 3 days for cough (check reporting days)                                                                                                                                                                                                                                                                                                                                        | 1  |   |         |
| 80                                                                                 | OVERALL SUMMARY (Yes, for 78, 79 and 80)                                                                                                                                                                                                                                                                                                                                                          |    | 2 |         |
| WATER and SANITATION at the CLINIC (Observe for...)                                |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
| 81                                                                                 | Does the clinic have a latrine?                                                                                                                                                                                                                                                                                                                                                                   |    | 1 |         |
| 82                                                                                 | Latrine (mud or brick) with drop-hole cover                                                                                                                                                                                                                                                                                                                                                       |    | 1 |         |
| 83                                                                                 | Hand washing facility (running water) with soap available at latrine?                                                                                                                                                                                                                                                                                                                             | X  | 1 | NO soap |
| 84                                                                                 | Safe, protected source of water at the clinic                                                                                                                                                                                                                                                                                                                                                     | 1  | 3 |         |
|                                                                                    | OVERALL SUMMARY ("Yes" for 82 and 84)?                                                                                                                                                                                                                                                                                                                                                            | 1  | 3 |         |
| MENTORSHIP AND SUPERVISION (Ask & check schedules)                                 |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
| 85                                                                                 | Were you mentored last quarter?                                                                                                                                                                                                                                                                                                                                                                   |    | 1 |         |
| 86                                                                                 | Were you shared a mentorship schedule for last quarter?                                                                                                                                                                                                                                                                                                                                           |    | 1 |         |
| 87                                                                                 | Were you supervised last quarter?                                                                                                                                                                                                                                                                                                                                                                 | 1  |   |         |
| 88                                                                                 | If yes, was supervision log book filled? (check for action points)                                                                                                                                                                                                                                                                                                                                | 1  |   |         |
| 89                                                                                 | Were you shared a supervision schedule last quarter?                                                                                                                                                                                                                                                                                                                                              | 1  |   |         |
|                                                                                    | OVERALL SUMMARY (Yes, for 85 and 87)                                                                                                                                                                                                                                                                                                                                                              | 3  | 2 |         |
| Total Scores out of 10 modules                                                     |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
| SUMMARY                                                                            |                                                                                                                                                                                                                                                                                                                                                                                                   |    |   |         |
| 90                                                                                 | What were the HSA's most important concerns (and your responses)? Number by priority.                                                                                                                                                                                                                                                                                                             |    |   |         |
| 91                                                                                 | Observations, Mentored areas and recommendations? Also record in Supervision Log Book at Village Clinic. Remember to document on separate sheet ALL areas that are marked No and how mentorship was carried out. Including the documentation of comparison how reports from H/C in Form 1B are collating Form 1A data correctly Document How referral is performed plus challenges faced by HSAs. |    |   |         |